

A BRAVE NEW AI-POWERED WORLD

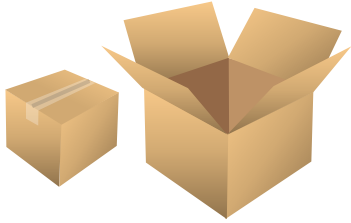
EINAT SHIMONI



Everything is moving so fast



AI is literally **everywhere**



As a packaged
Application



Via an API



As a product feature



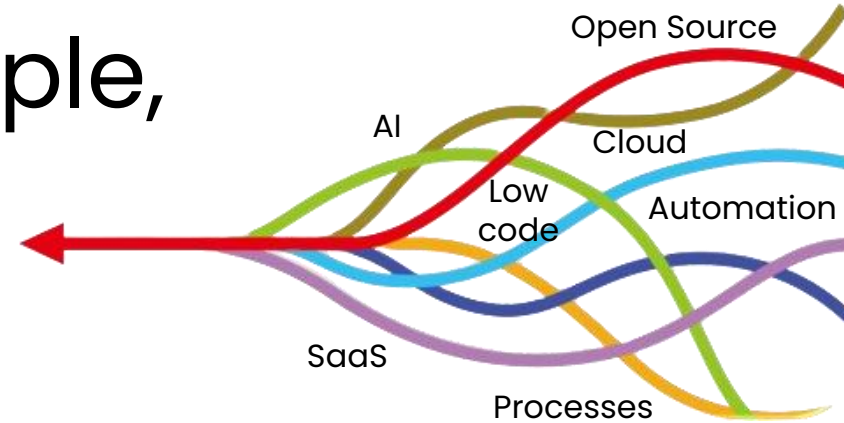
In Devices



**It's transforming
everything.**

Organizations
Creativity
Jobs
Industries
People
Operations
Healthcare
Law
Social life
Wellness

However, the profound
impact will derive from a
convergence
of technologies, people,
And economies



enthusiasm

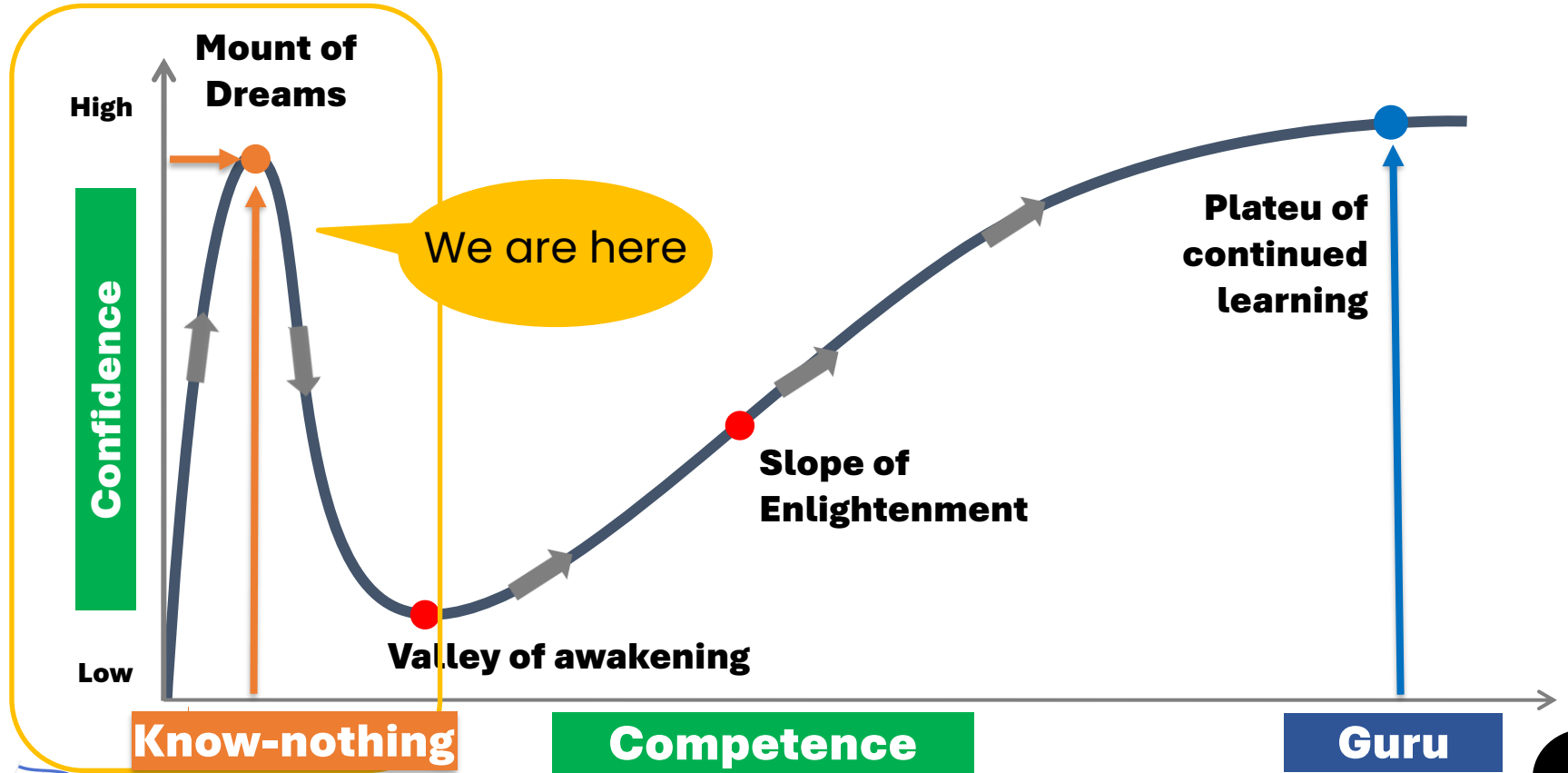
concern



AI's Balancing act



The Illusion of knowledge leads to overestimation



Expectations are high

For impact on revenue

- 57% of executive boards expect a **double-digit increase** in revenue from AI investments

enthusiasm



Source: ClearML Survey

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Expectations are high

For impact on productivity

enthusiasm



AI can potentially automate 50% of work-related activities in operational work.

GenAI can increase this to 60–70% in knowledge work.



Source: McKinsey's "Economic potential of GenAI" report

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Expectations are high

For impact on Global Productivity

enthusiasm



Generative AI's impact on productivity could add \$2.6 trillion to \$4.4 trillion in value annually to the global economy”.



This would increase the impact of all AI by 15-40%.

Source: McKinsey's "Economic potential of GenAI" report



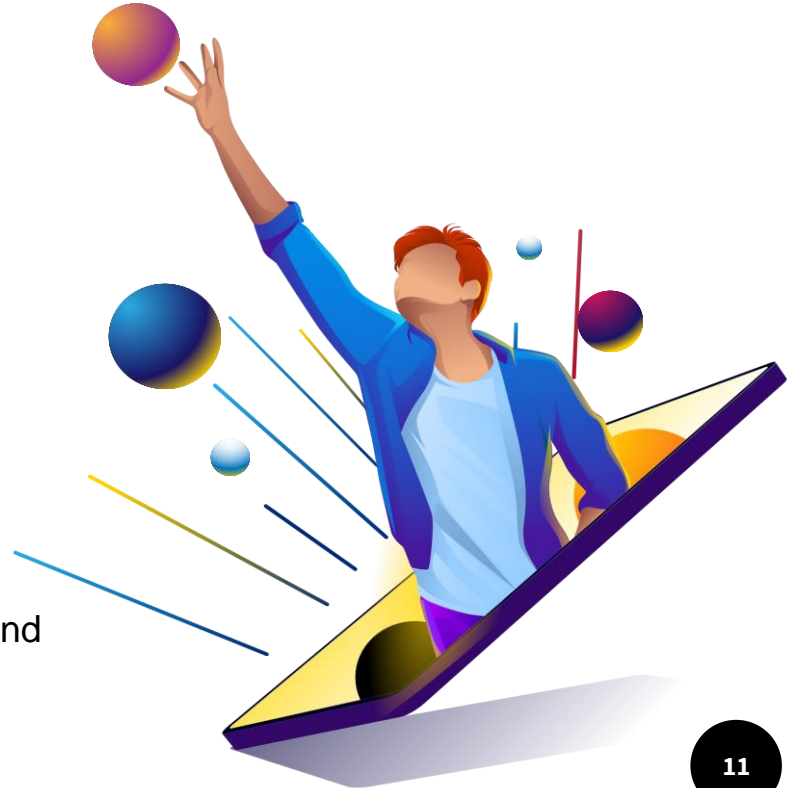
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AI is ~~Improving~~ Redefining Performance

Improve: greater efficiency

Redefine: break down jobs into tasks, redirect time and effort away from tasks that AI can assist or automate



40%

of all working hours can be impacted by large language models (LLMs) like GPT-4.

63%

LLMs will impact every category, ranging from 9% of a workday at the low end to 63% at the high end.

66%

Overall productivity increase across different scenarios

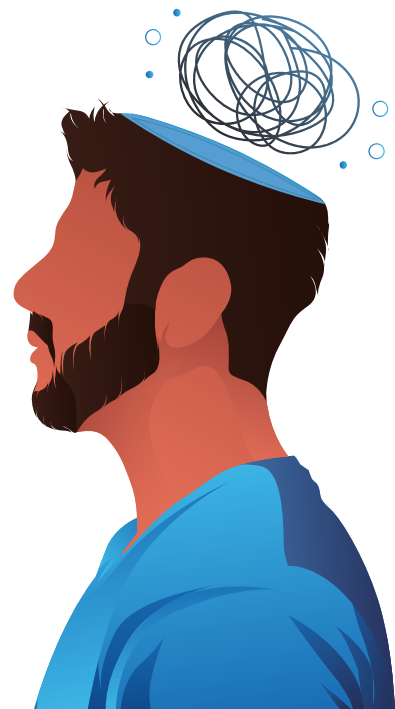
* “Potentially”

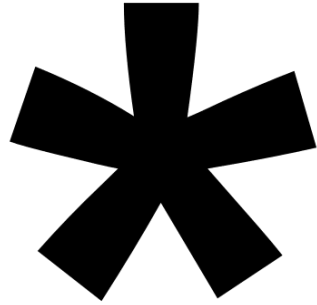


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Source: Accenture and Nielsen

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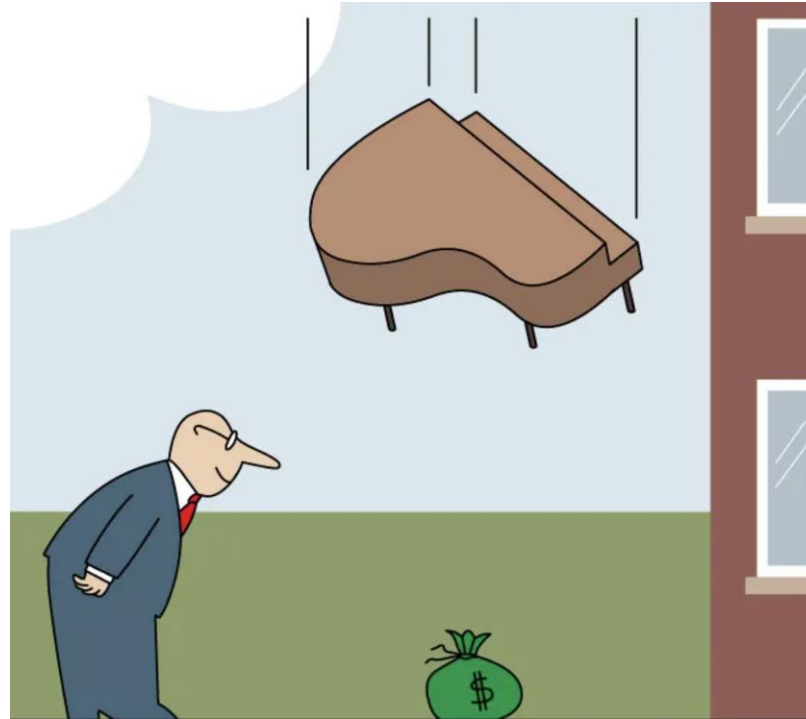
“Could Potentially”

It will **depend** on the organization's ability to absorb the change, adapt skills, build appropriate architecture, create adequate operations, train employees, establish policies and cyber tactics, clean and govern the data...

We are underestimating the effort required to get there

But there's no reward without risk

With AI, the risk is high



Source: Tim Elliott

www.timoelliott.com

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AI adoption hit a wall

concern



66% face challenges
in quantifying
impact and ROI

42% need more expert
personnel

85% of AI projects fail



10 U.S. banks will suffer
“disasters” by failed
GenAI initiatives in 2024
(Forrester)

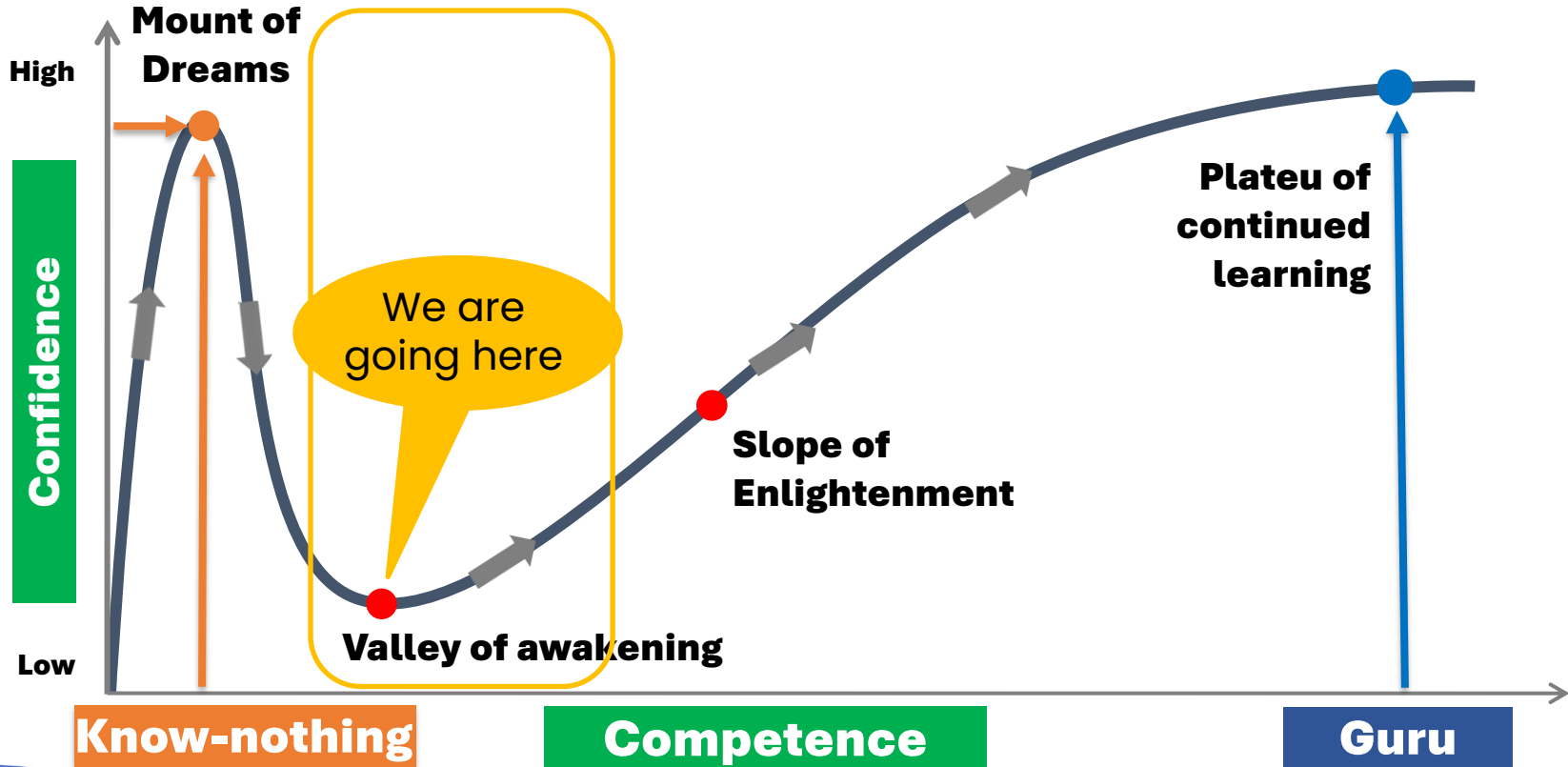


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Source: ClearML, Gartner, Forrester

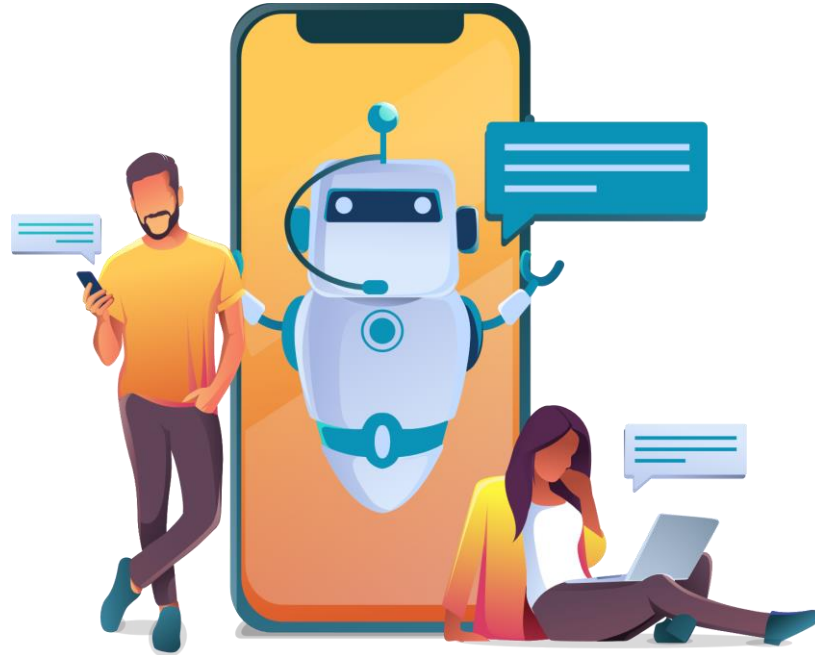
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Failures are inevitable





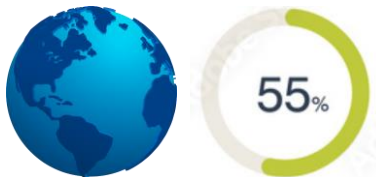
State of AI adoption





Analytical AI

in production:



Generative AI

in production:



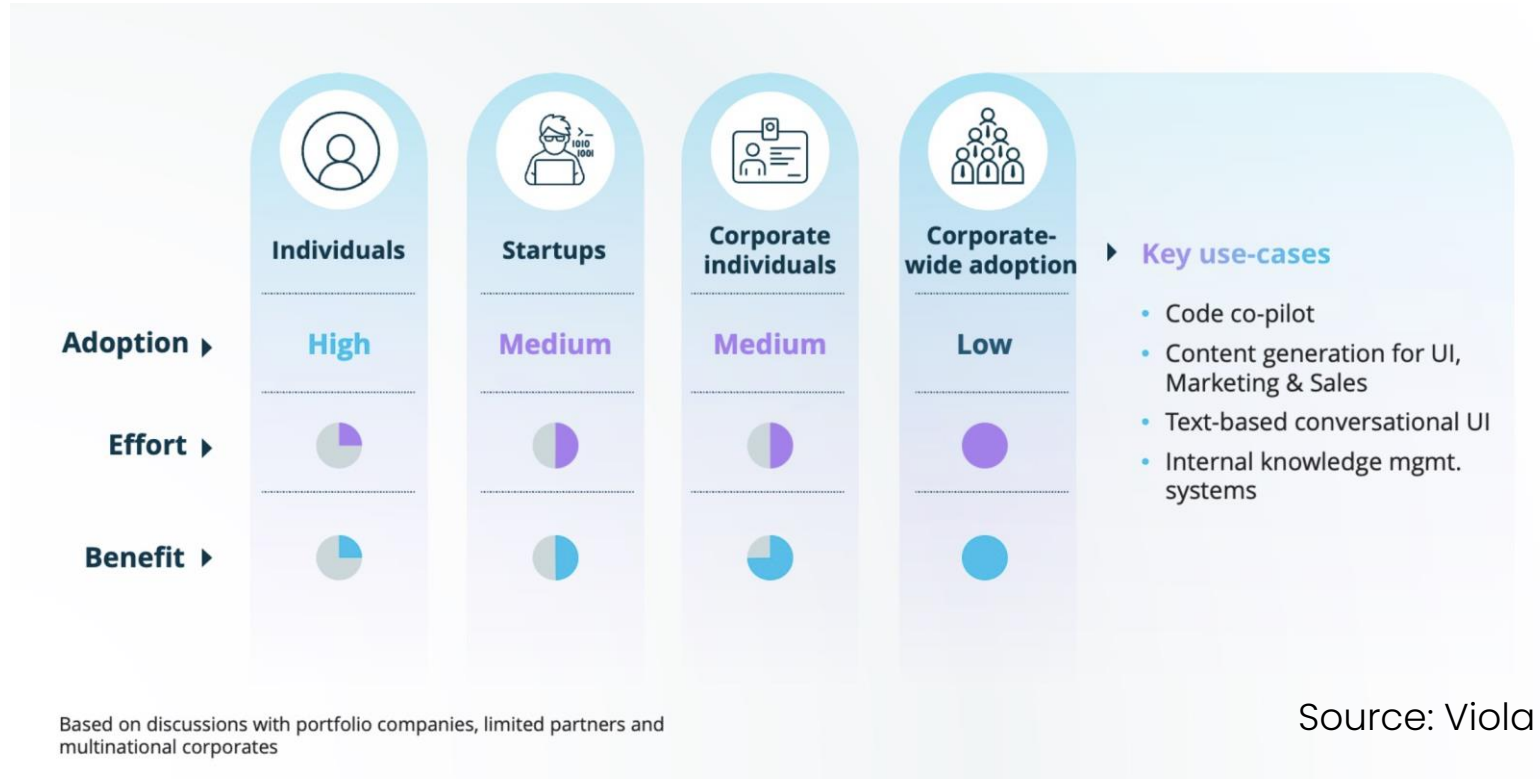
Piloting



Source: STKI and BCG

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GenAI's adoption is limited to **non-core** uses



The BCG case

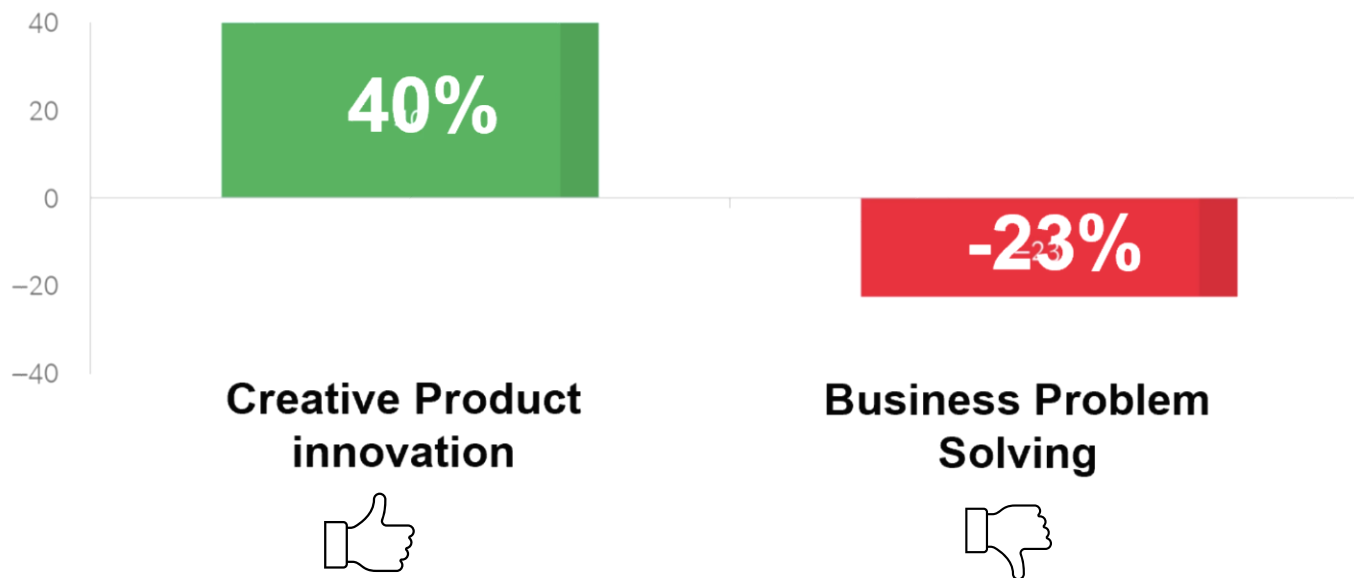
**RECOMMENDED
READING**

- A scientific study of 750 skilled young knowledge workers working with and without GPT 4 on 2 types of tasks

**HOW PEOPLE CAN CREATE
(AND DESTROY) VALUE
WITH GENERATIVE AI**



GenAI boosts or hurts performance depending on the type of task



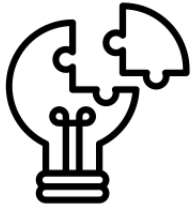
Source: BCG

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GenAI is excellent at **ideation** and out of the box thinking.

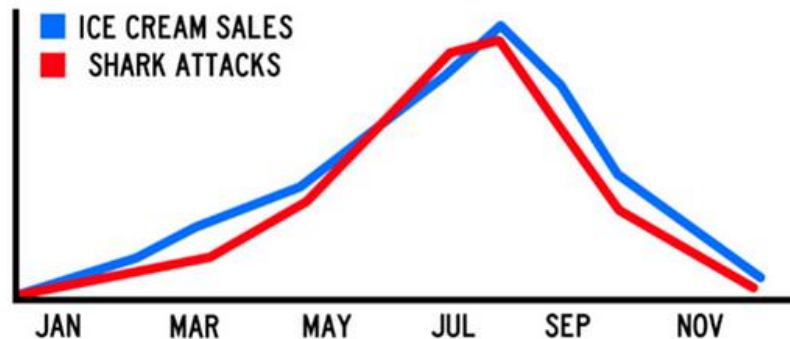
Good at identification of unexpected—even counterintuitive—patterns and correlations



GenAI is weak in answering **complex analytically-driven questions** that require reasoning and business context.

Bad at weighing nuanced qualitative and quantitative data and determining the causality.

CORRELATION IS NOT CAUSATION!



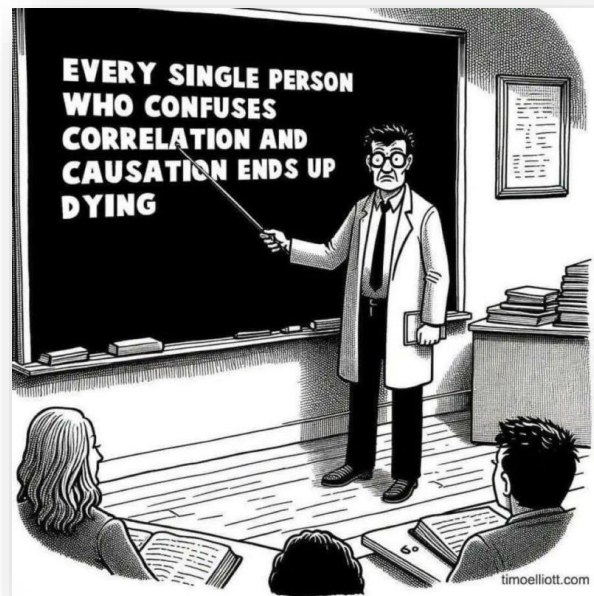
Both ice cream sales and shark attacks increase when the weather is hot and sunny, but they are not caused by each other (they are caused by good weather, with lots of people at the beach, both eating ice cream and having a swim in the sea)

Sleeping with shoes on

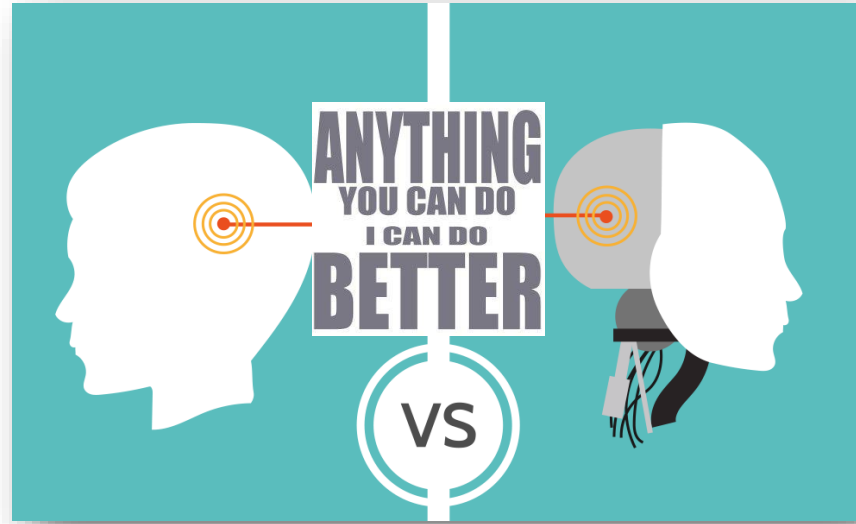
Waking up with a headache

Today ML and GenAI are based on patterns and correlations in the training data.

They lack causal understanding



There is still one thing
humans are much
better at than
machines



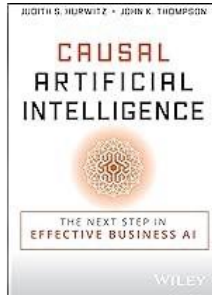
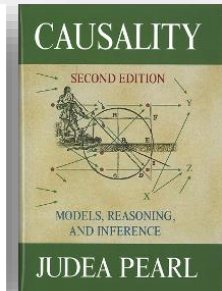
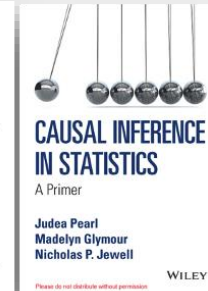
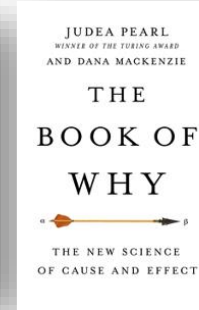
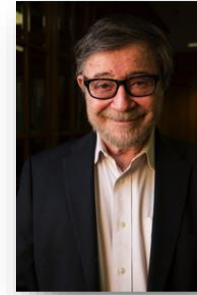
If AI's So Smart, Why Can't It Grasp Cause and Effect?

Deep-learning models can spot patterns that humans can't. But software still can't explain, say, what caused one object to collide with another.



Causal AI

- Causal AI has emerged in recent years at the intersection of multiple disciplines to develop more interpretable and reliable AI systems. Causal AI aims to model the causal relationships between variables
- Causal AI focuses on understanding cause-and-effect relationships and uncovering the underlying mechanisms that drive a system



AI needs to move beyond just pattern recognition and incorporate causal reasoning abilities if it is to reach human-level intelligence. Causal reasoning is a necessary component for more robust and explainable AI systems.



AI leaders' characteristics:

- Value versus cost mindset
- Modern data and digital platforms
- Agile operations
- Talent base
- 3X higher returns on AI investments
- 4X faster time to value
- Running most workloads on cloud
- Focus on discovery
- Build around products teams



Can we learn from their journeys?

Our summit will focus on getting here

