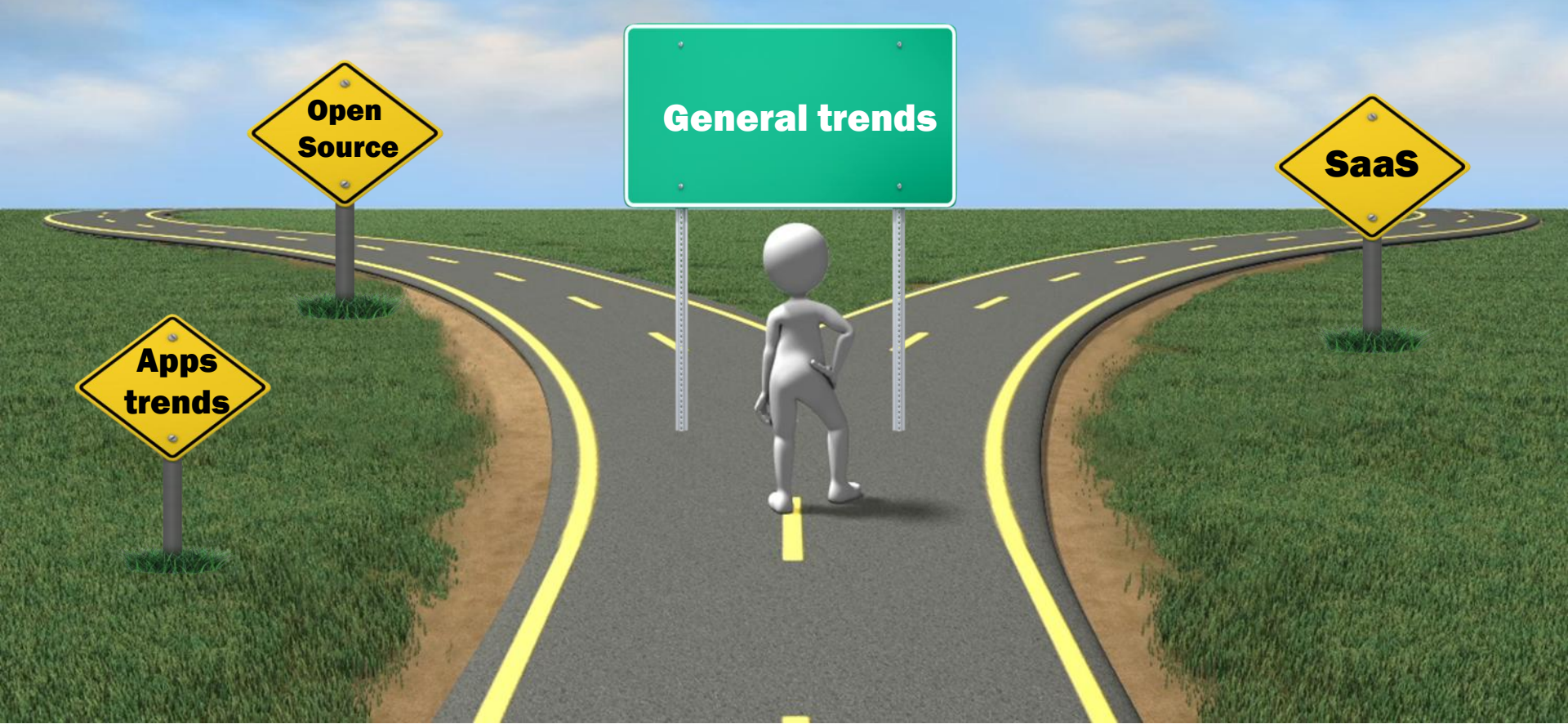


IT at the crossroads:
Lead, follow or get out of the way



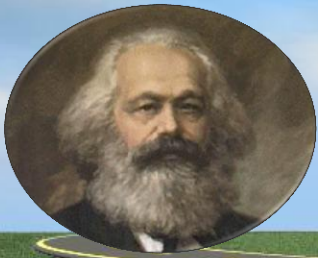
Me economy

From:



To:





Karl Marx



Collectivism

man must be connected to a collective and collective thought for the sake of 'the common good'



Ayn Rand



Individualism

The pursuit of his own rational self-interest and of his own happiness is the highest moral purpose of his life.

CoIT “consumerization” of IT services

Impact of Me Economy on IT

- ❖ BYOD
- ❖ BYOA
- ❖ BYOBI
- ❖ Gamification
- ❖ UX and ease-of-use
- ❖ The empowered knowledge worker
- ❖ The empowered customer
- ❖ Open source?

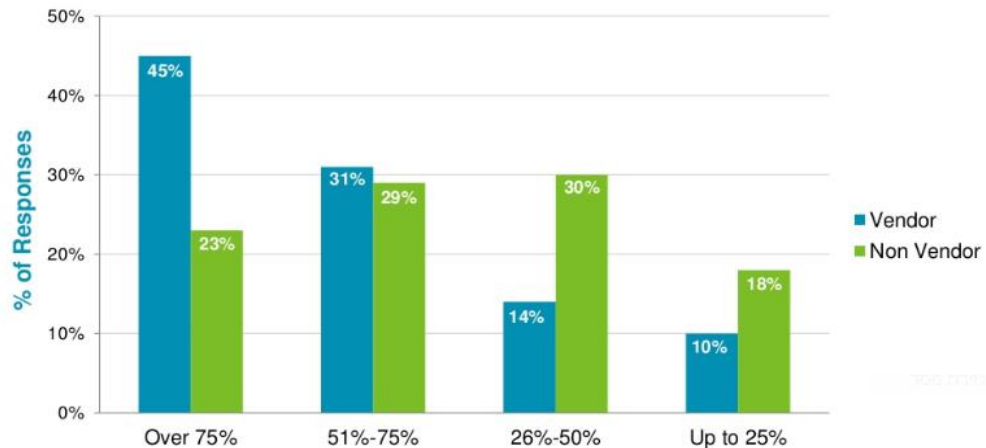


OSS deployment

VENDORS VS. NON-VENDOR COMPANIES OSS DEPLOYMENT IN 5 YEARS

Enterprise adoption
of open source:

40%



OSS as a % of Deployed Code

FUTURE OF OPEN SOURCE 2012

Source: <http://mjskok.com/resource/2012-future-open-source-6th-annual-survey-results>



Amazing growth in # of OS projects

600,000 projects in 2012



100,000 projects in 2006



Open source adoption worldwide: Wow!

- ❖ 5 out of 6 developers already using OS as part of projects (Forrester)
- ❖ Drivers in 2013:
 - ❖ Budget pressures/ high perpetual software maintenance
 - ❖ Functionality
 - ❖ Innovation (new areas: mobile, big data; innovation in others – BI...)
 - ❖ Consumerization

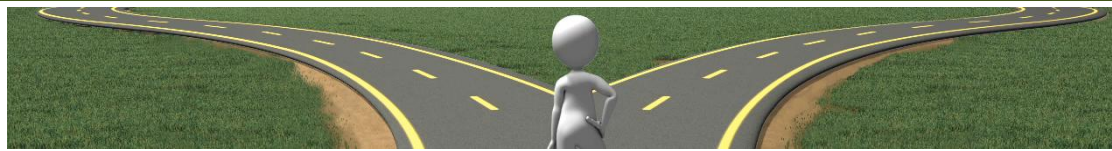


Open Source (worldwide) adoption is high



❖ Source: Zenoss survey

Accenture study finds that quality exceeds cost as the main driver for adoption



Open source in Israel: very low

- ❖ Israel market is still missing out on open source!
- ❖ STKI recommendations (user organizations):
 - ❖ Consider at least 1 OS option in every software purchase (we will include OS options in our categories)
 - ❖ Try it out in 1 low-risk area to get a taste
- ❖ STKI recommendations (vendors): start supporting and suggesting OS in RFPs



Open source

- ❖ STKI mentions OS options in almost every category in IT

- ❖ Lists of OS players:

 - ❖ <http://www.ohloh.net/>

 - ❖ <http://www.osalt.com/>

- ❖ New Israeli hub for open source solutions: **2BOpen**

- ❖ Community vs. commercial:

 - ❖ Israeli market not ready for community (free) OS

 - ❖ Vendors should offer Israeli-supported, commercial OS options



Why pay (subscription) for open source?

- ❖ Enterprise-grade support (vs. community support, no SLA)
- ❖ Input on roadmap and new features
- ❖ Testing, bug fixes and security updates
- ❖ Extra functionality
- ❖ Avoiding GPL (modify the solution without obligation of providing resulting code to the community under GPLv2 license)



Source: CIO magazine



Reasons for low adoption in Israel similar to ww concerns

TOP BARRIERS TO OPEN SOURCE SELECTION



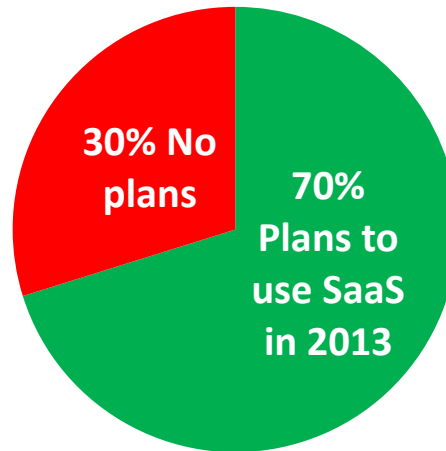
FUTURE OF OPEN SOURCE 2012

Source: <http://mjskok.com/resource/2012-future-open-source-6th-annual-survey-results>



Cloud

Most Israeli organizations plan to start using SaaS in 2013



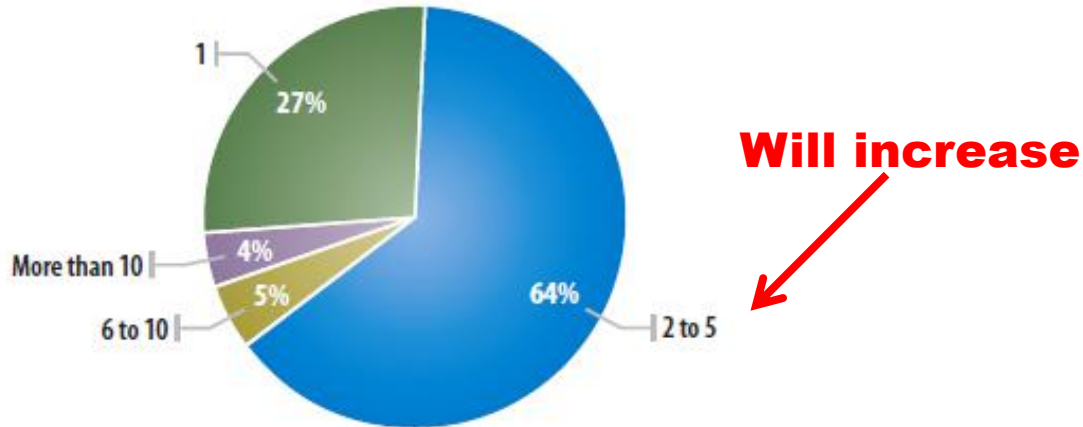
Source: STKI Survey 2013



Worldwide adoption: mix of vendors, high satisfaction

Number of Cloud Providers Used

Regardless of the number of different platforms and options, how many actual cloud providers do you use (e.g., Salesforce, Google, Oracle, GoGrid)?



Base: 166 respondents using cloud computing services

Data: InformationWeek 2012 State of Cloud Computing Survey of 511 business technology professionals at organizations with 50 or more employees, December 2011

R4020112/4



Cloud and SaaS

- ❖ Still “on the edges” (50% using cloud for 1-25% of IT services)
 - ❖ ~60% of them using SaaS
 - ❖ ~40% planning to use PaaS
- ❖ Major advantage:

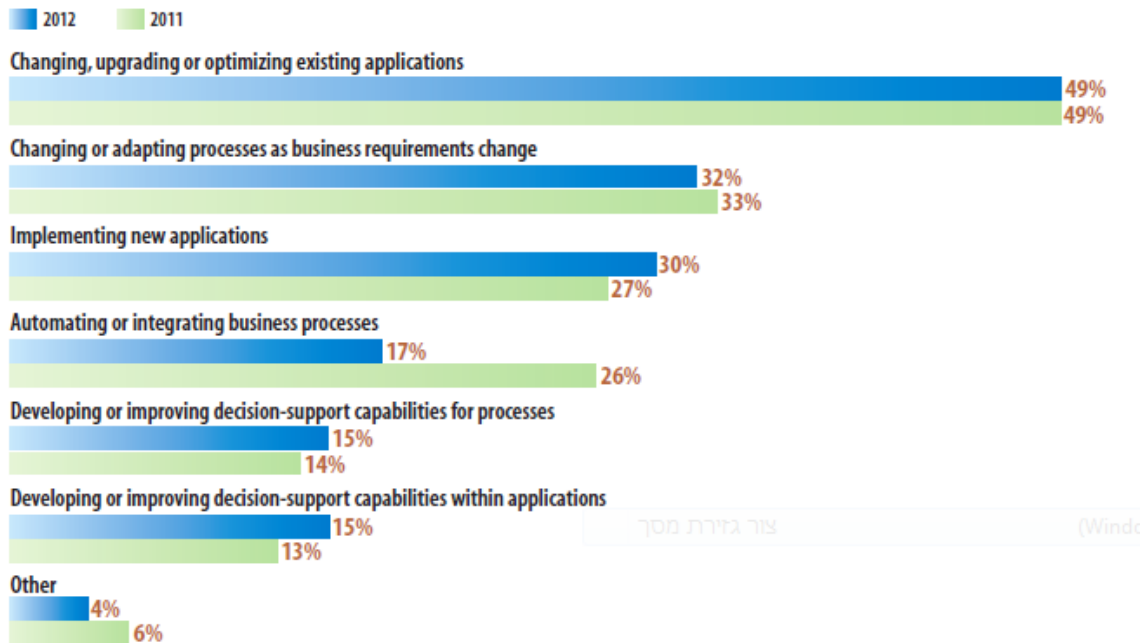
keeping up with market trends



Why are we stuck with “static” applications?

Barriers to Success

What are your organization's biggest application- or process-management-related impediments to success?



Note: Two responses allowed

Base: 338 respondents in April 2012 and 314 in May 2011

Data: InformationWeek Enterprise Applications Survey of business technology professionals

R5010812/2



Integration between clouds

- ❖ Integration is the top concern for cloud (followed by security)
- ❖ Coding! (47%)
- ❖ Only 9% using Integration-as-a-service /other tools
- ❖ 20% of attempted SaaS deployments are failing due to data integration problems (Source: Readwrite enterprise)



Integration between clouds

Integrating Cloud Applications

How do you integrate your different cloud and SaaS applications?

Custom coding directly to our internal system using each vendor's API



Leverage an internal integration platform



Leverage a traditional VAN for data integration



Leverage a cloud-based integration platform



Other



Don't know



Note: Multiple responses allowed

Base: 166 respondents using cloud computing services

Data: InformationWeek 2012 State of Cloud Computing Survey of 511 business technology professionals at organizations with 50 or more employees, December 2011

R4020112/3



SaaS + PaaS

- ❖ SaaS disadvantage (but also advantage): lack of customization
- ❖ Will drive interest in PaaS (to create “XRM” cloud applications)
- ❖ PaaS will be the next area to grow



Application (new) development options:

BUILD

Traditional development



BPM



XRM



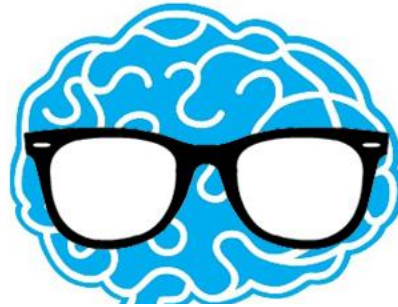
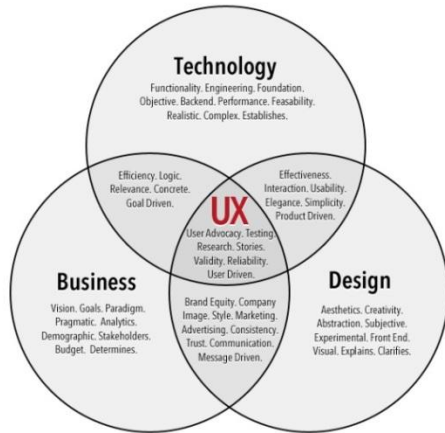
PaaS



Wanted: easier-to-use applications



UX



Use of UI experts



Major application packages changes

- ❖ “Big data inside” – applications will be re-written on DBMS appliances to offer a real time experience
- ❖ Everything mobilized – usually HTML5 + some native apps
- ❖ Hybrid cloud model – ability to combine on and off premise
- ❖ Everything will be “app-store-ised”
- ❖ Better UI (finally!)



Gamification

- ❖ A system that is designed to optimize the motivations and feelings of humans
- ❖ Human-focused design (as opposed to Function focused design)
- ❖ Not just about PBLs (Points, badges, leaderboards)
- ❖ Good gamification starts with our core drives
 - ❖ Source: Yu-kai Chou, gamification designer, <http://www.enterprise-gamification.com/>
- ❖ By 2015, 40% of G1000 organizations will use gamification as the primary mechanism to transform operations (Gartner)



Gamification

❖ Usage in organizations:

- ❖ Customer engagement and loyalty
- ❖ Learning and knowledge management
- ❖ Employee performance and productivity
- ❖ Gamification + crowdsourcing = Innovation and ideas

Tools in Israel

GamesEffectice

Developments by web companies

Open source tools





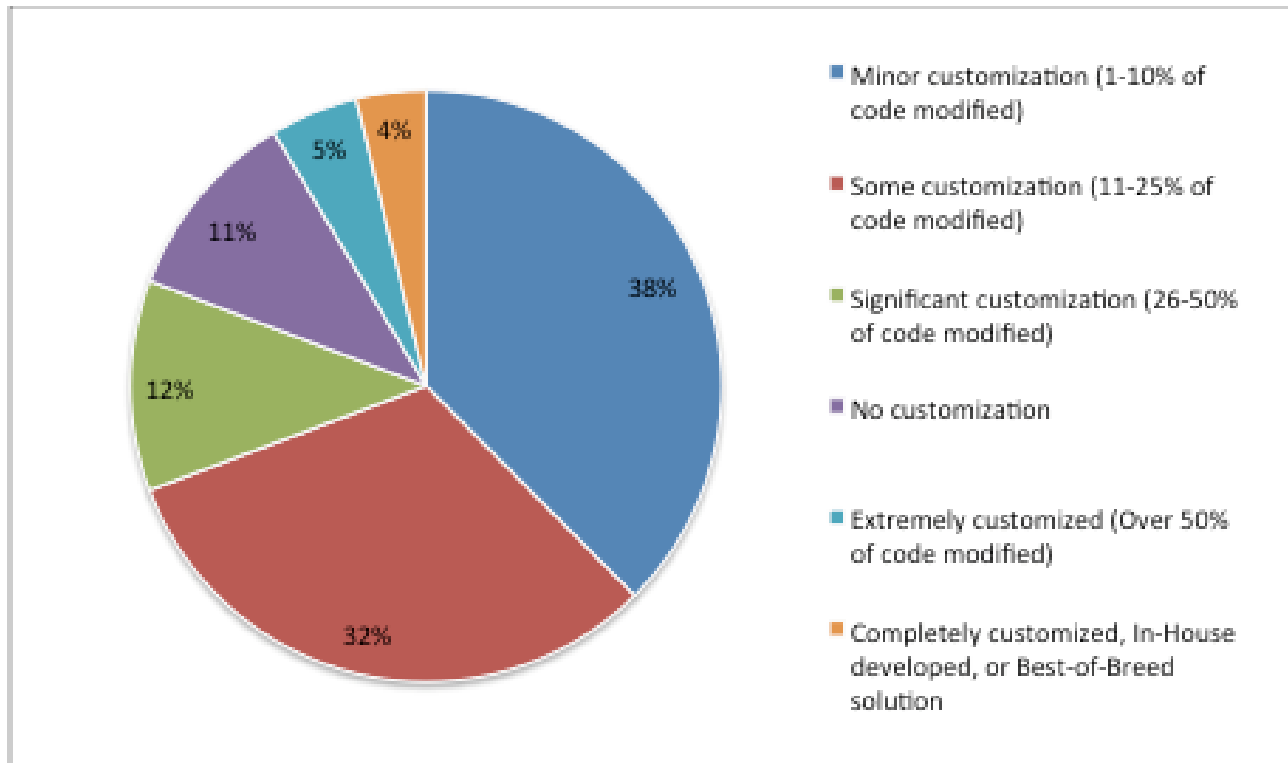
ERP, EPM, HCM

ERP

- ❖ #1 most adopted technology in organizations but is still also the most invested area
- ❖ Implementation time is now shorter due to maturity of both vendors and users
- ❖ Ongoing maintenance + staffing still very high



Customizations – major problem, but improving

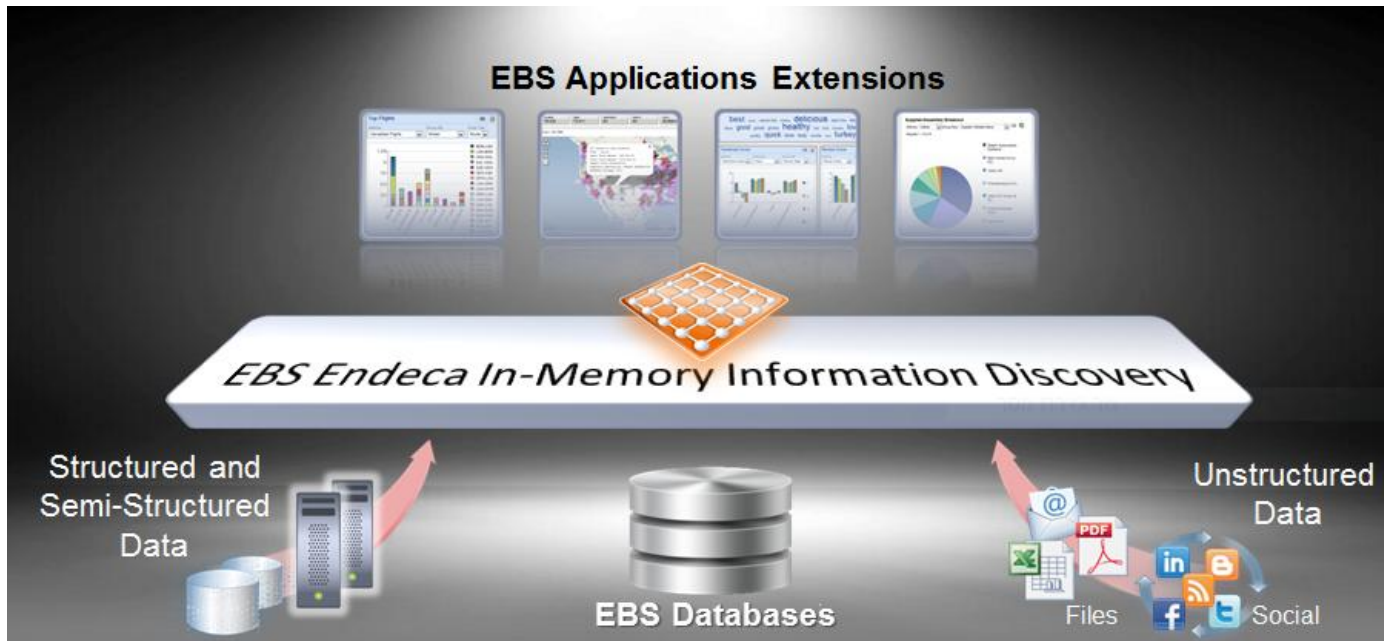


Source: Panorama Consulting ERP 2012 report



New UI for ERP

Oracle
Endeca:



Advanced Search

- Search across *all* data
- Dynamic typeahead
- Automatic spell correction
- Unlocks unstructured data



Contextual Navigation

- **Data-Driven.** Freely browse data without predefined paths or writing queries
- **Interactive.** Shows only valid next steps
- **Easy to Use.** Familiar online experience



Visual Analysis

- Charts, crosstabs, key metrics
- Geospatial visualization
- Tag clouds

We will present data on products and integrators:

Package	Rep in Israel	Integrators	Sometimes we specify: Delivery model
Vendor A	Company 1	Integrator a, Integrator b	On-premise
Vendor B	Company 2	Integrator a, Integrator b, Integrator c	SaaS
Vendor C	Company 3	Integrator a	SaaS On-premise

- ▲ Most lists only include vendors that are represented in Israel
- ▲ The location within the lists is random (not a ranking)
- ▲ Lists might not include all players



ERP Packages & Integrators: Part 1

Package	Israel Rep	Integrators	Delivery model
Oracle e-Business Suite	Oracle Israel	ONE1, Advantech, Yael, Unitask, Oracle consulting, HP, PWC, TATA (TCS Israel), Motorola	On-premise, Some SaaS solutions (i.e, HR, Sourcing etc.)
SAP	SAP Israel	Ness, IBM, Taldor, Advantech, Malam-Team, HP, TATA (TCS Israel), Accenture, Aman, Matrix, AKT (HR module), One1 (Xact), IGC (Financials), S.D.M, Yael, Convista Israel (SAP for Insurance)	On-premise (SAP ByDesign – SaaS)
SAP All-in-One	SAP Israel	Taldor, Advantech, Ness, Malam-Team (Malam Express), CBIT, SAPLM	On-premise (SAP ByDesign – SaaS)
SAP Business One	SAP Israel	Xioma, Complete, Menahel4U, Todan tech, BDO Ziv Haft, Ziv systems, RELS, Cloud: Triple C, Webox	On-premise, SaaS
E-Tafnit	Matrix	Matrix, Alpha Consultants	On-premise, SaaS
QAD	SIT	SIT, ManofIT, Tirosh	On-premise, SaaS
Priority	Ashbal	Ashbal, Meidatech, FBC Afek, Tulip, RAAN, HP, IlitERP	On-premise, SaaS (w/Meida-Tech)
Infor (M3)	Intentia Israel	Intentia Israel	On-premise
ONE ERP	ONE1	ONE1, Anagal, Y. Ovitz	On-premise, SaaS
KAV systems	Kav	Kav, Ardom	On-premise

ERP Packages & Integrators: Part 2

Package	Israel Rep	Integrators	Delivery Model
Microsoft Dynamics AX	Microsoft Israel. Distribution by Prodware	Prodware, Oregano, Maxsoft, Axperts, Almog, MCS	On-premise, SPLA model
Microsoft Dynamics NAV	Microsoft Israel. Distribution by Prodware	Prodware	On-premise
Aviv, MARS	Aviv	Aviv	On-premise
FinPro, Logistic Pro	Almog	Almog	On-premise
Gan Tochnot Heshev (Kibbutzim) Azimut (Car) ERP Plus (cross-sector)	Aman	Aman	On-demand, SaaS-Israel
Comax (on demand)	Comax		On-demand, SaaS-Israel
Netsuite	NetCloud		SaaS
Bgate	Bgate		On-premise, SaaS
IFS	Teldan		On-premise
ERP for municipalities	Automazia	Automazia	On-premise, SaaS-Israel
BPCS, Baan	Matrix	Matrix, Afek, IBM, Tulip (Baan)	On-premise



Israeli vendor positioning

Not a technological positioning, refers only to Israeli market, focused on the enterprise sector (not SMB)

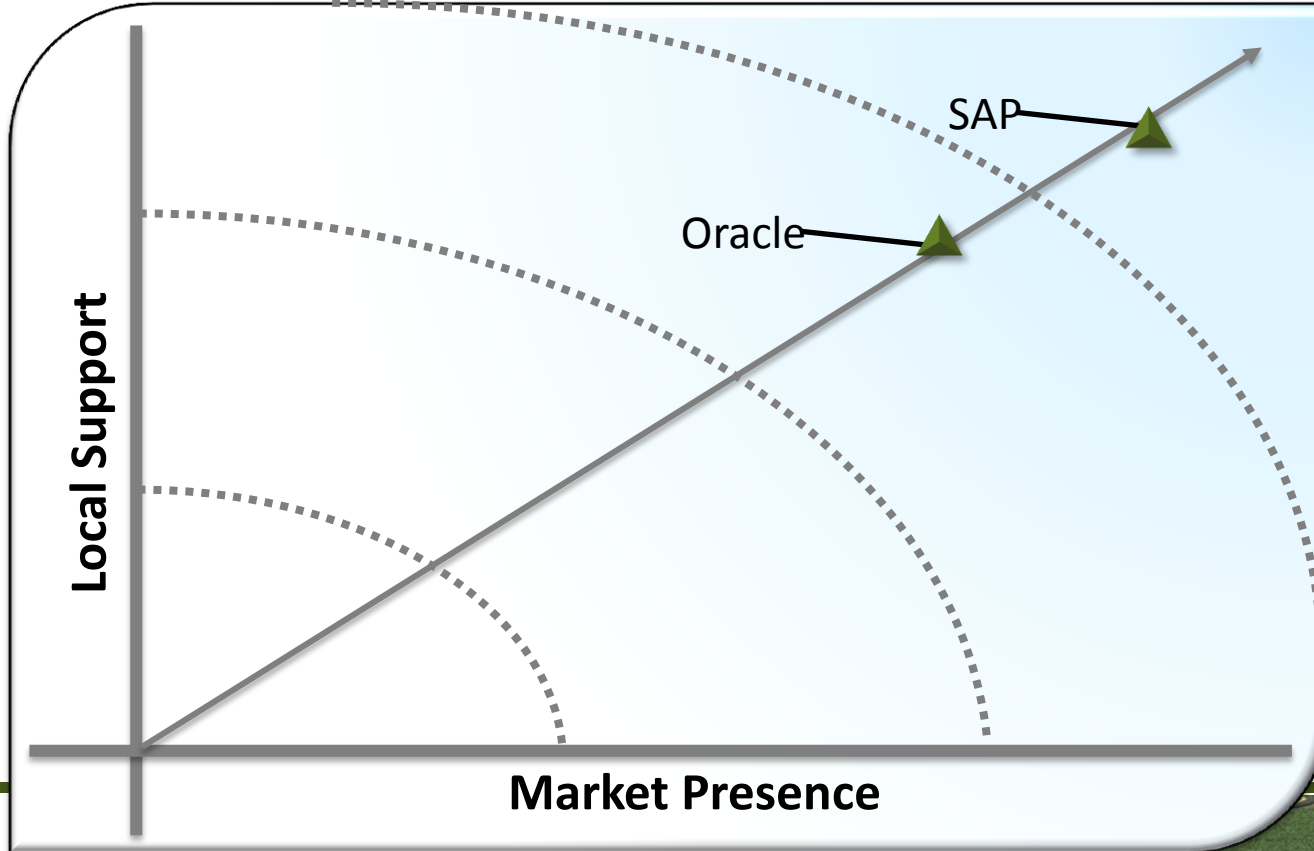
- ▲ **X axis (Market Presence)**: Market penetration (sales + installed base+ clients perspective)
- ▲ **Y axis (Local Support)**: localization, support, Local R&D center, number and quality of SIs, etc.
- ▲ **Vendors to watch**: Israeli market new-comers

STKI positioning represents the current Israeli market and not necessarily what we recommend to our clients



1. Enterprise ERP - Israeli Market Positioning 1Q12

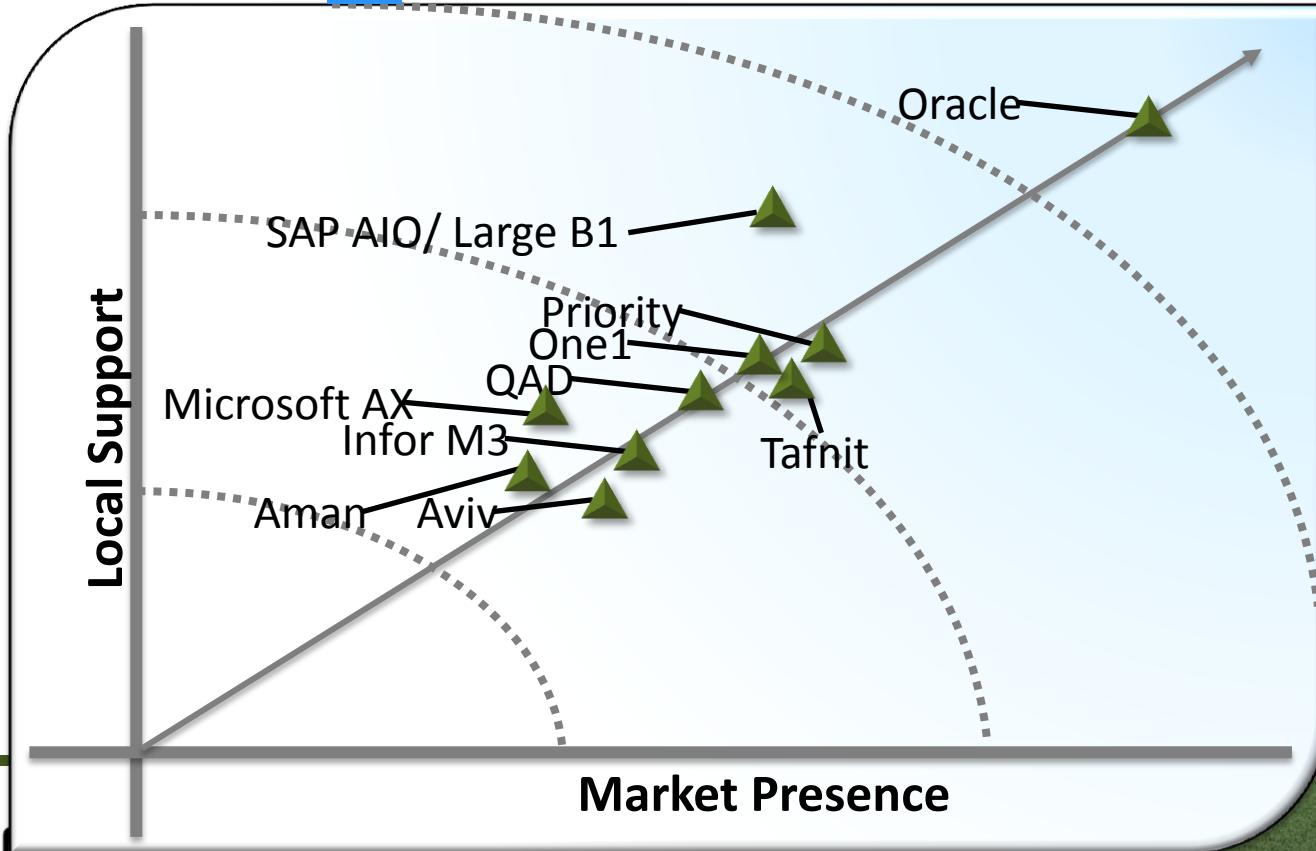
Very large ERP projects (>300 users, large enterprises)



This analysis should be used with its supporting documents

2. Mid-Large ERP - Israeli Market Positioning 1Q12

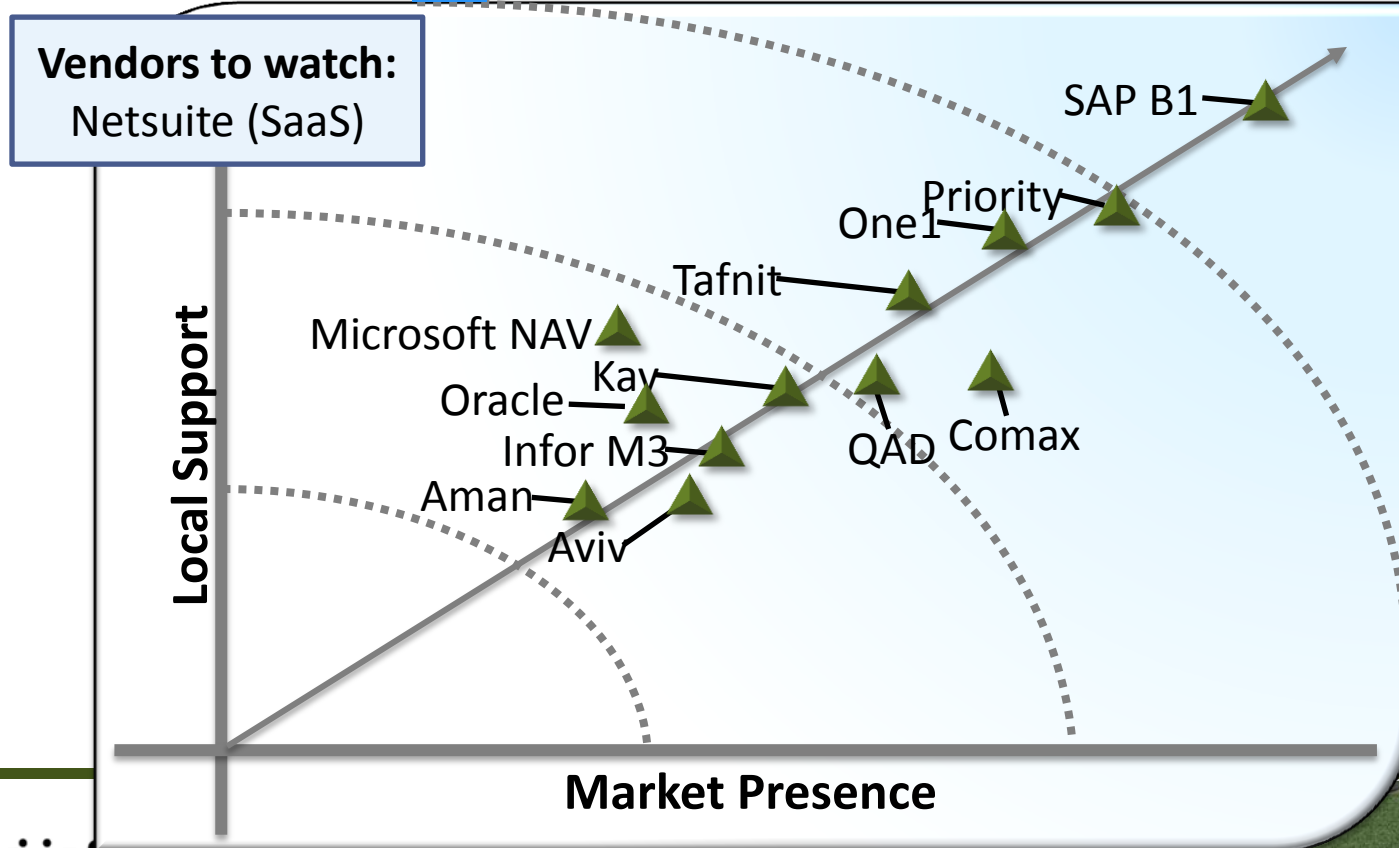
Medium-Large ERP projects (~100-300 users, mid-large org.)



This analysis should be used with its supporting documents

3. Small-mid ERP - Israeli Market Positioning 1Q12

Small-medium ERP projects (~10-100 users)



This analysis should be used with its supporting documents

Selected wins ERP – 2012 (Partial list)

- ❖ **Oracle:** Isracard (One1), Fundtech (PWC), Even Keisar (Unitask), Soda Stream (Advantech), Ceragon (One1), Allot (Advantech), Phibro (Unitask), Defense organization
 - ❖ Upgrades R12: Open university (Yael), Ormat (One1), Rapa (Unitask), Sanfrost (One1), Rafael, Bezeq International, Orad, Applied Materials (One1)
 - ❖ Expansions/special modules: Tnuva Dairies logistics, Tnuva Mutagim, CAL – Advanced procurement, GRC; HOT Mobile – merge with Mirs; Objet – merge with Stratasy and rollout (Advantech); PLM (Agile) – Dialogic, SolarEdge, Bright Source, Syneron, Mobile Access, AVT, MER Group, RAD, Powermat, Audiocodes; Demantra – Pelephone
 - ❖ Fusion HCM: Bezeq International
 - ❖ Taleo: Defense organization



Selected wins ERP – 2012 (Partial list)

- ❖ **SAP:** Avgol (Advantech), PCB – All in One (Malam-Team), Camteck - All in One (Taldor), Mevaker Hamedina (Malam-Team), Machon Hatkanim (Ness)
 - ❖ Expansions/ Modules: Hagichon SAP OS (Malam-Team), Project Management module Netafim (Malam-Team), Bank Israel HR module (Malam-Team), Rakevet Israel PM moked and module (Malam-Team)
 - ❖ Rollouts: Gilat (Malam-Team), Diplomat (Malam-Team), Pma (Taldor)
 - ❖ Upgrades: Merkavim (Taldor), Albad (Taldor), Colmobil (One1 – Xact), Clal (One1 – Xact)
 - ❖ Successfactors (HCM – SaaS): Amdocs



Selected wins ERP – 2012 (Partial list)

- ❖ **Aman:** Zameret Finance, Naamat-Histadrut,
- ❖ **One1ERP:** Gderot, Modi Keramica, Halikud, Snack Time, Hevel Maon, Beit Haemek Biological Industries, Amicotube, Rosh Hashmal, Caesarea development company, Nie Eliyahu, Ramat Hakovesh, Yafe Hod, Ganigar, Negev Ceramics Marlog
- ❖ **Microsoft:**
 - ❖ **NAV:** Lubinski (Prodware), Scheffer
 - ❖ **AX:** Dorad (Prodware), Hod Assaf, Of Oz, CEVA MIS, Kenes International, Kranot Hashotrim, Sodasko, Amot, Amsalem Tourism



ERP Consultants - Partial List

- ▲ Accenture
- ▲ Bit-Plus
- ▲ Daat (Eli Grumet)
- ▲ Deloitte Touche
- ▲ Ernst & Young
- ▲ Gabi Ron
- ▲ HMS
- ▲ IT Solutions
- ▲ Meteor
- ▲ Nextep (Hasas Bashan)
- ▲ OIC
- ▲ Seker
- ▲ That's IT
- ▲ TCS Israel - Tata
- ▲ Tulip
- ▲ Value Plus (SAP)
- ▲ Several Independent advisors



(Alphabetical order, not a ranking!)



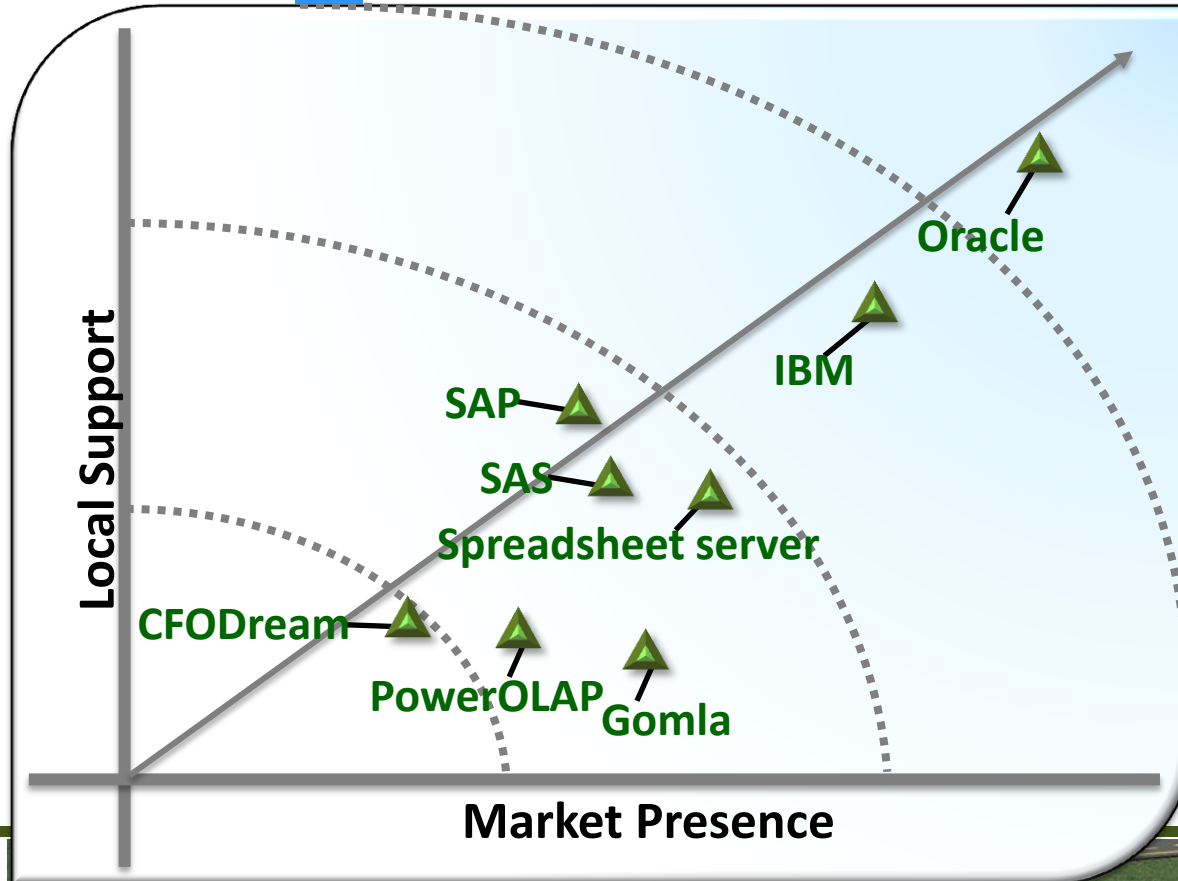
EPM packages

Budget Planning, report consolidation, financial disclosure

Package	Rep in Israel	Integrators
Hyperion - Oracle	Oracle Israel	HMS, Business & Decisions, Nellarmonia, Oracle consulting
IBM - TM1	IBM Israel	Byconix, Ernst & Young, Ness-Gilon, Libi
IBM - Cognos planning	IBM Israel	Libi, Ness-Gilon
IBM - Clarity	IBM Israel	Tulip, Libi
SAP BPC + SM	SAP Israel	Ness, IBM, HP, Advantech, HMS, Malam-Team, Opisoft, Matrix, Ness
Power OLAP	Top-IT (Opisoft), Xioma	Top-IT (Opisoft), Gilon
SAS	Mia computers	Mia computers
CFODREAM	The 7 th Dimension	The 7 th Dimension
Global - Spreadsheet server (Spreadsheet automation)	Yael software	Yael Software
Gomla (mainly Costing)	Gomla	Gomla
Palo (open source OLAP)		Ness



EPM tools Israeli positioning - 2013

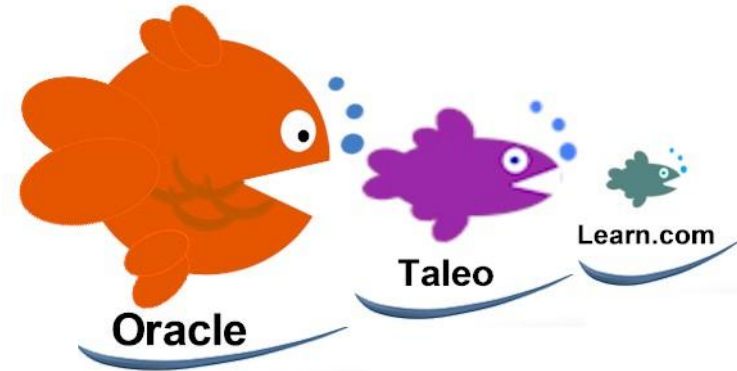


This analysis should be used with its supporting documents

HR and Talent management acquisitions



successfactors™
An SAP Company



IBM
Kenexa®

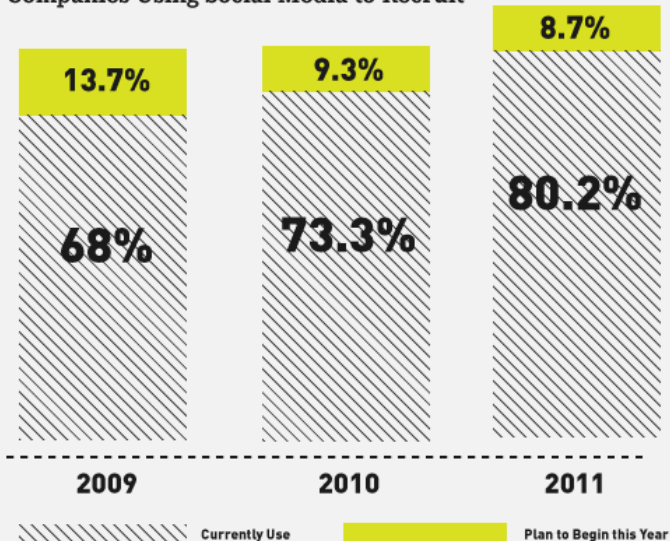


RECRUITING THROUGH SOCIAL MEDIA

SOCIAL NETWORK RECRUITING GROWTH

Companies are increasingly using social networks to recruit new talent, not just new customers.

Companies Using Social Media to Recruit



SUCCESS!

Companies are finding a high level of success using social media to recruit.

Have you successfully hired through social media?

64% say YES*

36% say NO

*up from 58% in 2010

RECESSION, WHAT RECESSION?

According to a Jobvite Social Recruiting Survey, in 2011, businesses plan to increase their budgets for social recruiting by

55%



HCM – Israel trends

- ❖ Renewed interest in HR systems, recruitment and LMS
- ❖ About 6 different tools deployed in a typical organization
 - ❖ Time and attendance, payroll, HR, LMS, Employee records, recruitment...
- ❖ Preference to suites that include all integrated capabilities
- ❖ SaaS is catching on



HCM – Israel trends

❖ Challenges:

- ❖ Lack of budget
- ❖ Most orgs don't perceive HCM as strategic or important
- ❖ Culture conflict – IT thinks “HR people aren't living and breathing data”

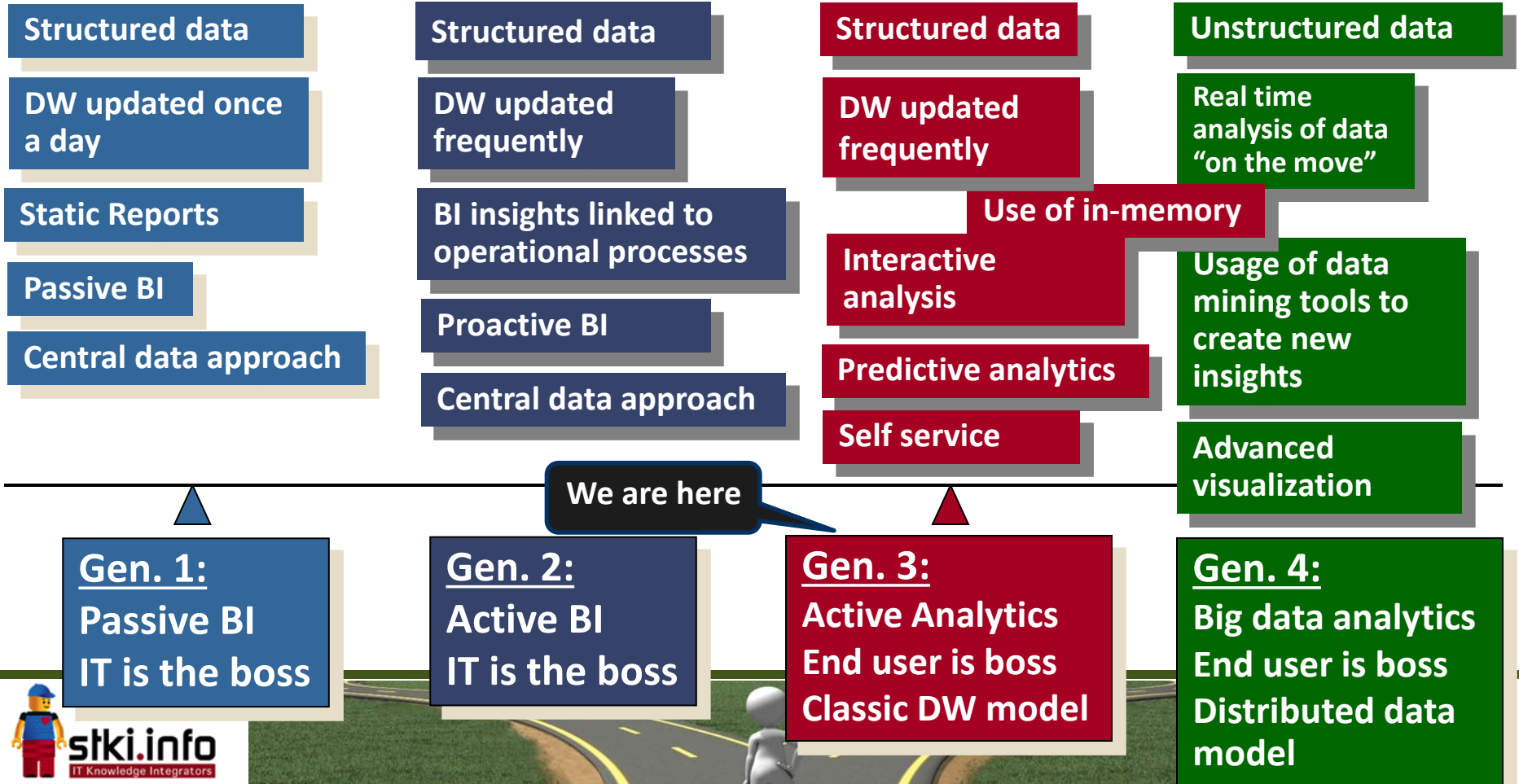




**BI, Analytics &
Big Data**



Analytics & BI Generations



BI State of the Market: Major changes ahead

- ❖ One of the most adopted technologies (after ERP) - 68% of large organizations (Source: Computer Economics)
- ❖ But still one of the most innovative areas
- ❖ Next few years will focus on analytics, self service, visualization
- ❖ What about big data?
 - ❖ Big data will “meet” these trends and empower them
 - ❖ Will be an enabler for new type of analytic solutions



Big data's 3 I's (as opposed to the 3 V's)

3 I's Of Big Data

- 1) Immediate - you need to do something about it now
- 2) Intimidating - what if I don't?
- 3) Ill-defined - what is it, anyway?

Note: Vance Loiselle, CEO of Sumo Logic, described Big Data as immediate, intimidating, and ill-defined. With a nod to the 3 V's of Big Data (volume, velocity, and variability), I have coined these the 3 I's of Big Data.

Source: <http://www.forbes.com/sites/davefeinleib/2012/07/24/big-data-trends/>



The natural evolution

- ❖ The top performers (“high digital IQ”) will lead the way into big data, and they are preparing for it

Harnessing “Big Data” will give my organization a competitive edge. (Answers represent those who said “agree” and “strongly agree”)



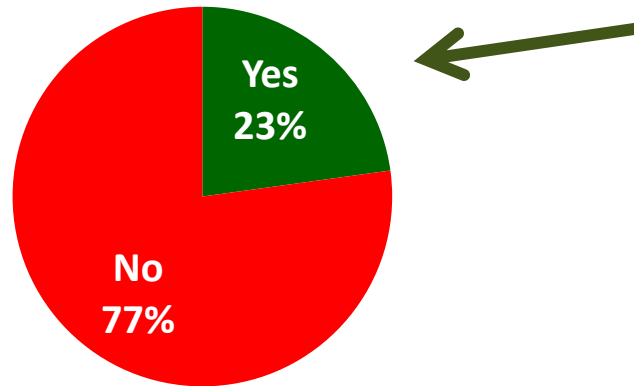
Source: PWC Digital IQ survey

Source: <http://www.forbes.com/sites/davefeinleib/2012/07/24/big-data-trends/>



Big Data in Israel?

My organization will enter into a big data project

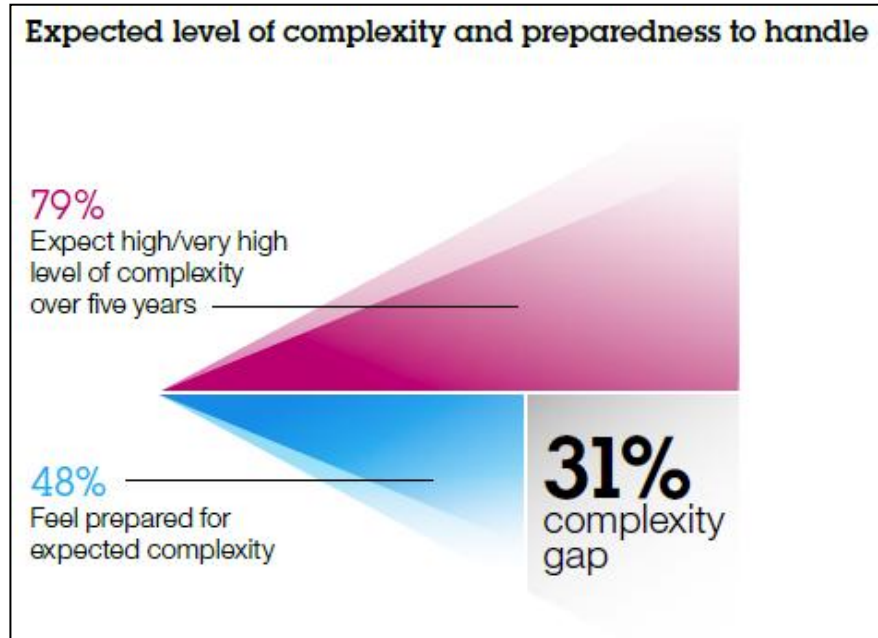


Leading companies will start and the rest will follow

Source: STKI Survey 2013



We now create as much information every two days as we did from the dawn of civilization to 2003 (Source: IBM CMO Study)



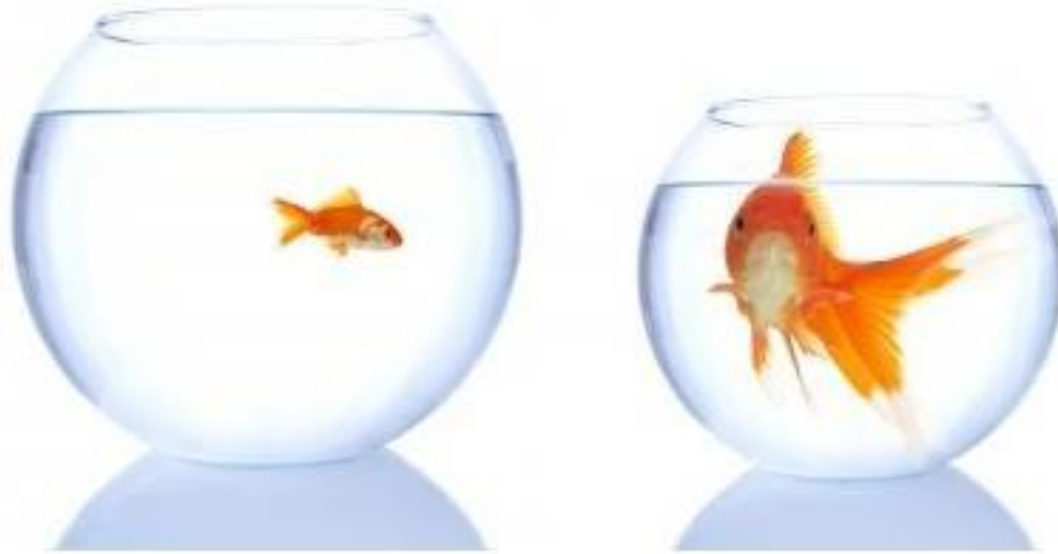
Top 3 concerns:

- Data explosion
- Social media
- Growth of channel & device options

Source: IBM CMO study



Small data = the new big data

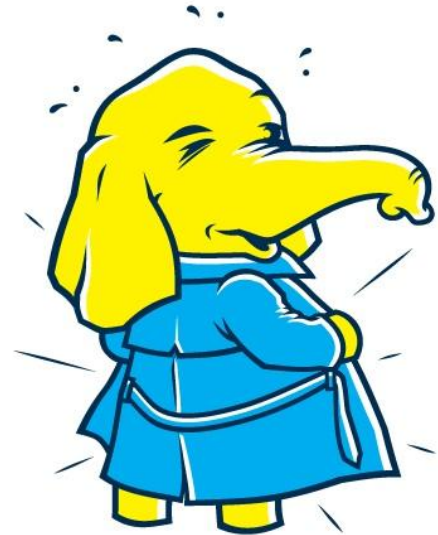


Is Small the new Big?



Too much focus on “big”

- ❖ Big data is less relevant, right data is most important: how to get the right data in real time?
- ❖ It's what you do with the data that makes the difference
- ❖ The challenge :convert data into **actionable** info.
- ❖ Data Scientists will play the most important role



MY HADOOP IS
BIGGER
THAN YOURS...



Wanted: Data Scientist

Data Scientist

The Hottest Job You Haven't Heard Of

- **Salary: \$140K - \$200K**
- Major staff shortage:
 - McKinsey: By 2018, the U.S alone could face a shortage of 140,000-190,000 people (2008-2018: 10 years cycle for next gen. graduates)
 - Gartner: By 2015, big data demand will generate 1 million jobs in G1000 but only one- third of those jobs will be filled
 - Informationweek: **18%** of big data-focused companies want to increase staff by **30%** in the next two years, **53%** expect it will be hard



Big Data Scientist

אזור: מרכז

קוד: JB-7649

תיאור המשרה:

לחברה בינלאומית ומצליחה, המפתחת מוצר בתחום המסחר האלקטרוני, דרושה מפתח/ת JAVA- לעבודה בסביבה מאתגרת, באמצעות טכנולוגיות חדישות ועבודה עם- Big Data.

דרישות התפקיד

- B.Sc במדעי המחשב/ בוגרת/ יחידה טכנולוגית.

- לפחות שלוש שנות ניסיון בפיתוח ב- JAVA.

- ניסיון בפיתוח ב- Perl או ב- Python.

- ניסיון בטכנולוגיות Spring/ JDBC/ ORM/ Hibernate, Java App servers/ Servlet.

- עבודה למול DB ושימוש בפרוטוקולים SOAP, IMAP, SMTP, HTTP SIP, H323, TCP/IP.

- ניסיון בפיתוח אלגוריתמים בתחומי ה- NLP או Machine learning. יהווה יתרון.

- ניסיון בעבודה עם Hadoop/ NoSQL- תהווה יתרון.

שלה פרופיל 

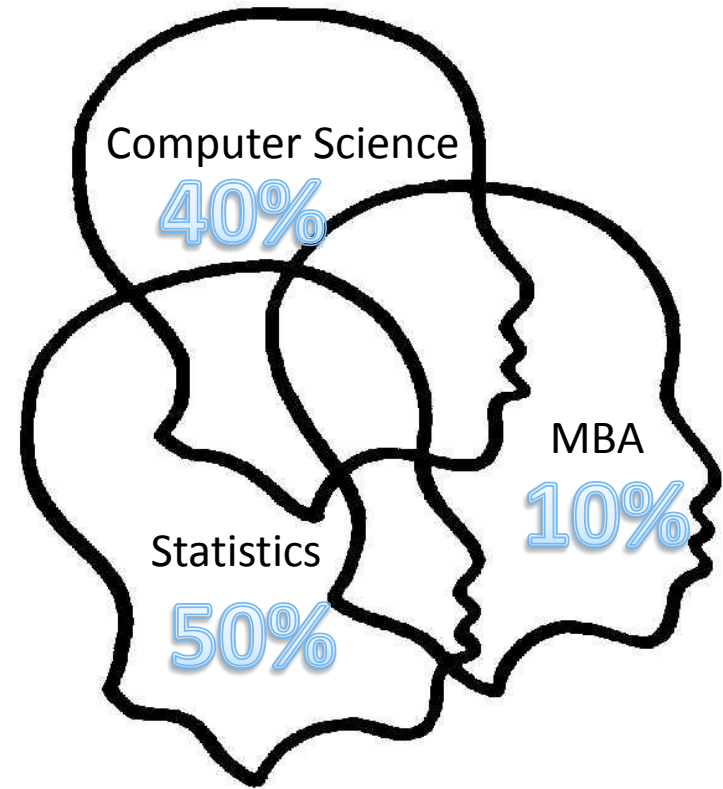
שלה קורות חיים 



Data Scientist

❖ Skills (cross-disciplines):

- ❖ Structured & unstructured data
(also from real-time streams)
- ❖ Java programming
- ❖ Statistics
- ❖ Machine-learning algorithms
- ❖ NLP
- ❖ Business concepts (MBAs)



An open source toolkit for the data scientist

Welcome to the Data Science Toolkit

Truly open tools for data.

Text to Sentences

API: [/text2sentences](#)

Removes the parts of the text that seem to be boilerplate, leaving the real sentences.

Try it for yourself. Copy and paste a large chunk of text into the box below to see what sentences it identifies.

Get Sentences

File to Text

API: [/file2text](#)

Converts PDFs, Word Documents, Excel Spreadsheets to text.

Recovers text from JPEG, PNG or TIFF images of scanned documents.

Try it for yourself. Upload a file to see what text it finds.

Browse...

Extract Text

Street Address to Coordinates

API: [/street2coordinates](#)

Street Address to Location calculates the latitude/longitude coordinates for a postal address.

Currently restricted to the US and UK.

Try it for yourself. Copy and paste some addresses into the box below to see what locations it

Browse...

Locate Address

HTML to Story

API: [/html2story](#)

Takes an HTML document representing a news article or text.

Try it for yourself. Copy and paste your HTML into the box below.

Extract Story

Text to People

API: [/text2people](#)

Spots text fragments that look like people's names or titles, and guesses their gender where possible.

Try it for yourself. Copy and paste your text into the box below to extract people's names.

Find Names

Text to Times

API: [/text2times](#)

Spots text fragments

Try it for yourself. C

Find Times

Source: <http://www.datasciencetoolkit.org/>

Kaggle: data scientists outsourcing via competitions



Thousands of experts from 100 countries and 200 universities

What's in your data?

Participate in competitions

Kaggle is an arena where you can match your data science skills against a global cadre of experts in statistics, mathematics, and machine learning. Whether you're a world-class algorithm wizard competing for prize money or a novice looking to learn from the best, here's your chance to jump in and geek out, for fame, fortune, or fun.

[Join as a participant](#)

(Need convincing?)

Create a competition

Kaggle is a platform for data prediction competitions that allows organizations to post their data and have it scrutinized by the world's best data scientists. In exchange for a prize, winning competitors provide the algorithms that beat all other methods of solving a data crunching problem. Most data problems can be framed as a competition.

[Learn more about hosting](#)



Improve Healthcare,
Win \$3,000,000.

What could the world's best analysts find in your data?



Big Data business value

Big data can generate significant financial value across sectors



US health care

- \$300 billion value per year
- ~0.7 percent annual productivity growth



Europe public sector administration

- €250 billion value per year
- ~0.5 percent annual productivity growth



Global personal location data

- \$100 billion+ revenue for service providers
- Up to \$700 billion value to end users



US retail

- 60+% increase in net margin possible
- 0.5–1.0 percent annual productivity growth



Manufacturing

- Up to 50 percent decrease in product development, assembly costs
- Up to 7 percent reduction in working capital

SOURCE: McKinsey Global Institute analysis

Source: http://www.mckinsey.com/insights/mgi/research/technology_and_innovation/big_data_the_next_frontier_for_innovation



Example of Big Data analytics usage (Source: IBM)



Example of Big Data analytics usage (Source: SAS)

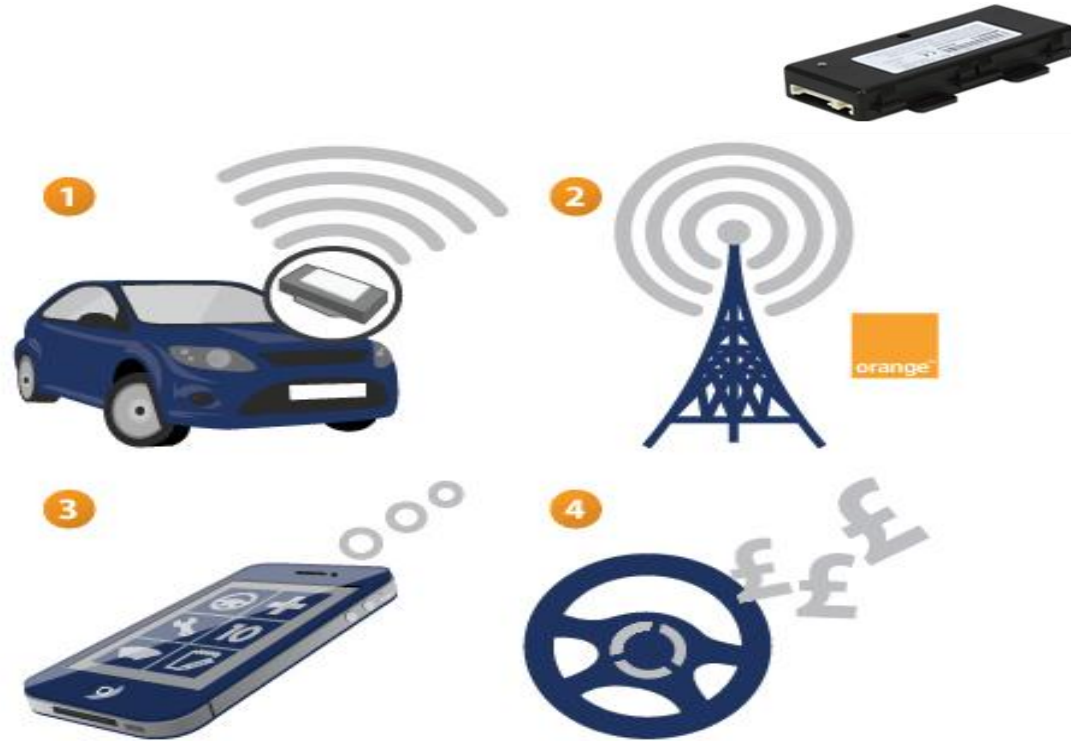
Industry	Business Issue
<i>Insurance</i>	Telematics, Claims Analytics, Ratemaking, Catastrophic Modeling
<i>Banking</i>	Customer Analytics, Dynamic Pricing, Fraud Scenarios and Exposures
<i>Telecommunication</i>	Collection Scoring, Bill Shock Avoidance, Network Detection and Repair
<i>Government</i>	Tax Fraud/Collections, Criminal Justice, Pension Portfolio Risk, Child Support Arrears/Delinquencies
<i>Manufacturing</i>	Predictive Asset Failure, Inventory Allocation Optimization
<i>Healthcare</i>	Clinical Quality and Safety, Customer Centric Insurance, Claims Analytics
<i>Life Sciences</i>	Clinical Trials and Simulation, Personalized Medicine
<i>Cross-Industry</i>	Customer Analytics incl. segmentation, acquisition, and churn



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Telematics car insurance

- 1** An ingenie telematics box is fitted out of sight in the car - collecting data on how the car is driven
- 2** Data is then transmitted from the box to secure servers via the Orange network, allowing us to assess your driving style
- 3** We send you feedback on your driving which is available via the ingenie app or online
- 4** We give discounts to our best and most improved drivers, so drive well and you could pay less



Source: <http://www.ingenie.com/telematics>



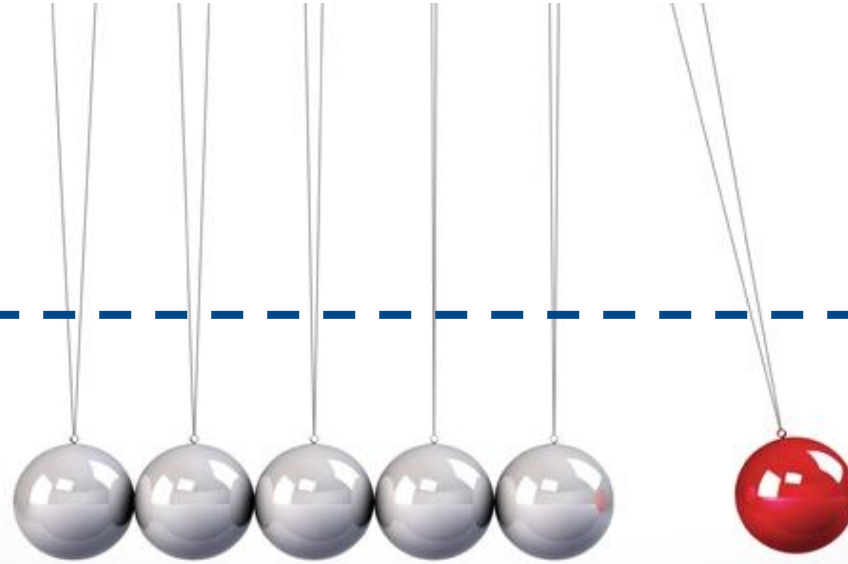
Internet of things

- ❖ Will be THE driver for big data transformational “WOW” projects:
 - ❖ Real usage-based pricing (Insurance, taxes)
 - ❖ Smart city
 - ❖ Health management
 - ❖ Weather...



MEGA Trend – BI ownership is shifting

1. IT controls BI



2. Business users control BI

3. IT will establish best practices and COE



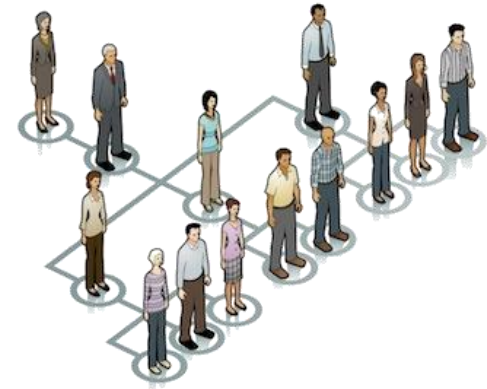
MEGA Trend – BI ownership is shifting

- ❖ Business users will be the owners of BI and analytics
- ❖ By 2014, 40% of BI purchasing will be business-led (Gartner)
- ❖ IT will focus on data quality and access + effective channels to BI
- ❖ Benefits: operational efficiency for IT (reporting and analysis done by LOBs), agility, usability, relevance, fast deployment
- ❖ The price: consistency, integration, central control

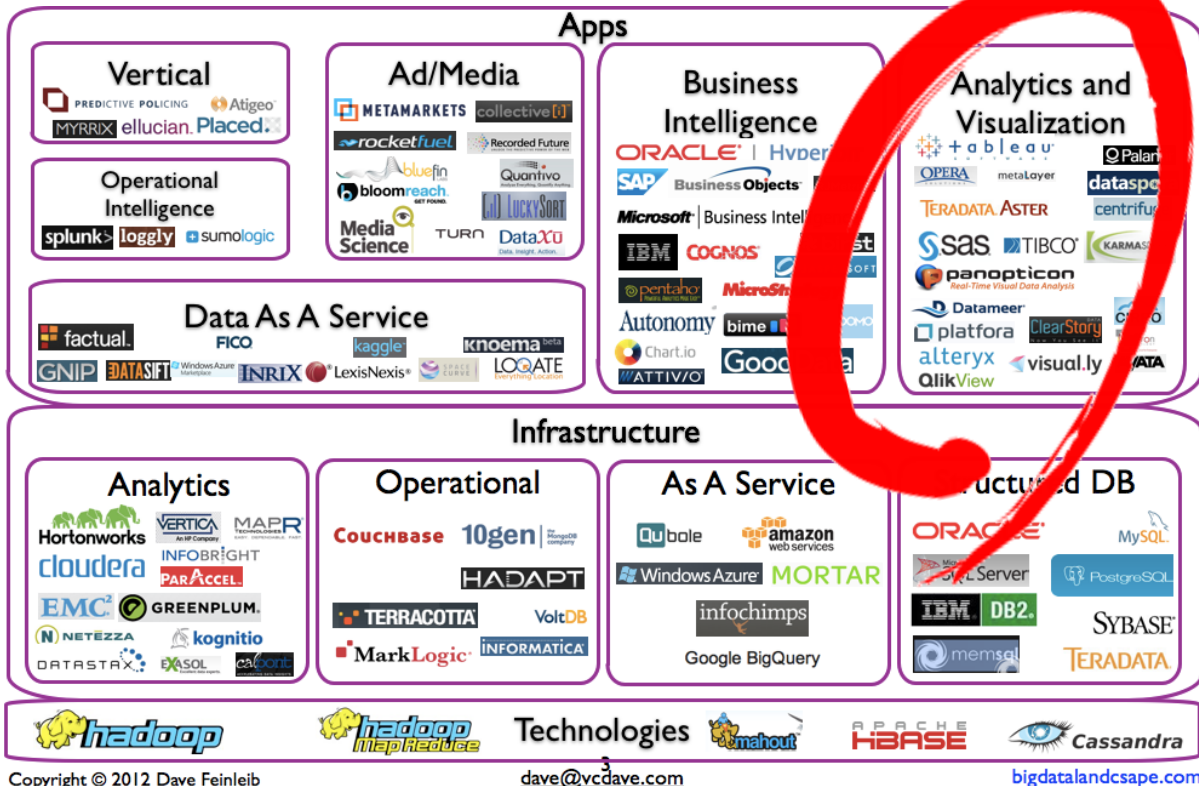


Roles and organization of the BI department will change

- ❖ Less people creating reports at the BI department
- ❖ More BI will be done in LOBs by analysts / key users and hopefully new types of users – knowledge workers (self service)
- ❖ BI department will focus on:
 - ❖ Data governance, central definitions and models
 - ❖ Data quality issues
 - ❖ Center of Excellence for guiding users
 - ❖ Creating effective channels to access the data
 - ❖ Search based BI portal
 - ❖ Visualization tools
 - ❖ Self service
 - ❖ Data discovery



Data, data everywhere - but what to do with it all?



Data explosion!



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dave@vcdave.com

bigdatalandscape.com



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Predictive analysis



**It's tough to make predictions,
especially about the future**
(Yogi Berra)



Finally – from “BI” to “Analysis”

- ❖ From descriptive to diagnostic (Gartner)
- ❖ From “what happened” to “what is likely to happen”?
- ❖ From queries to discoveries

Analytics is king



Information design

3D visualization

Design = navigation

Animation!

Information design

Interactive analysis

* Recommended reading:

TED Talk by David McCandless (**Information is beautiful** blog):

http://www.ted.com/talks/david_mccandless_the_beauty_of_data_visualization.html



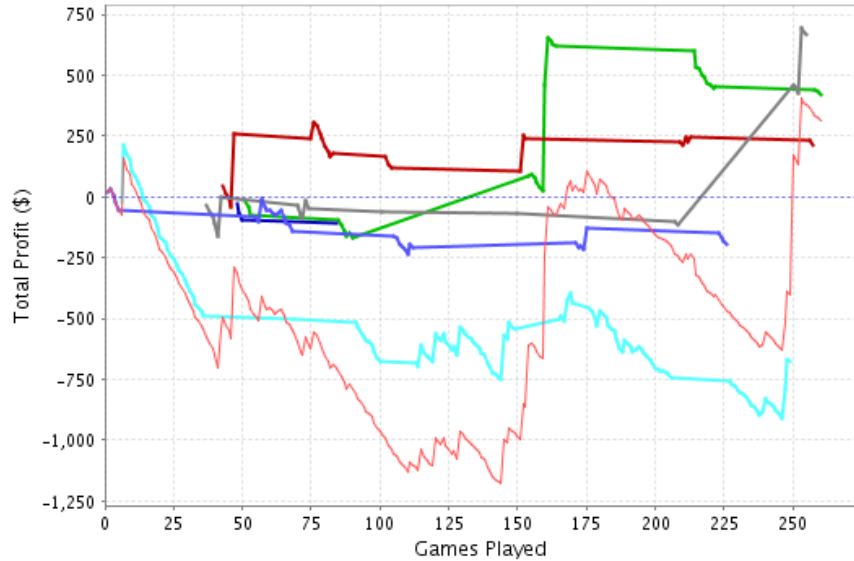
David McCandless



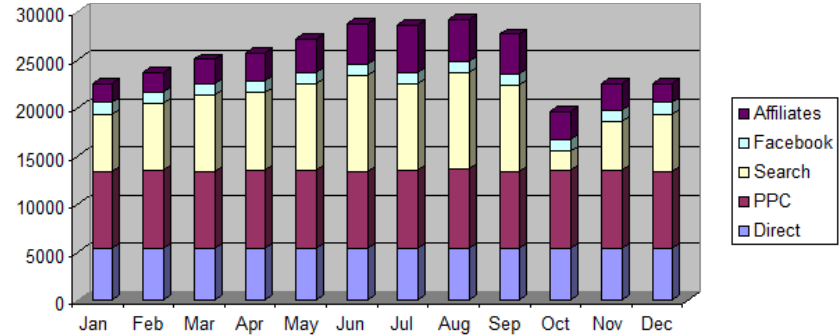
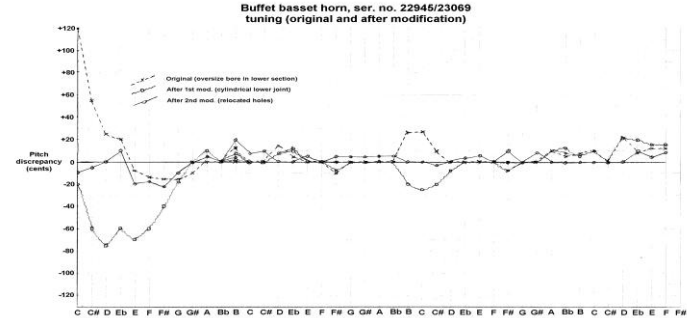
“let the dataset change your mindset”
- Hans Rosling



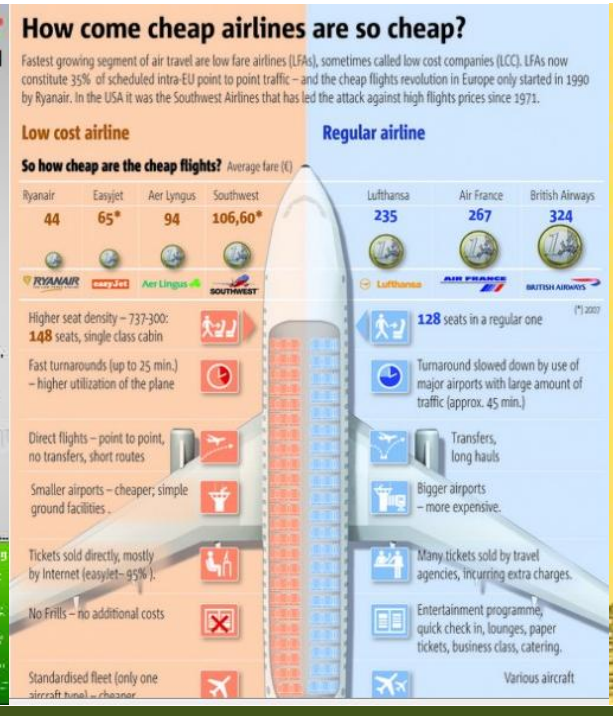
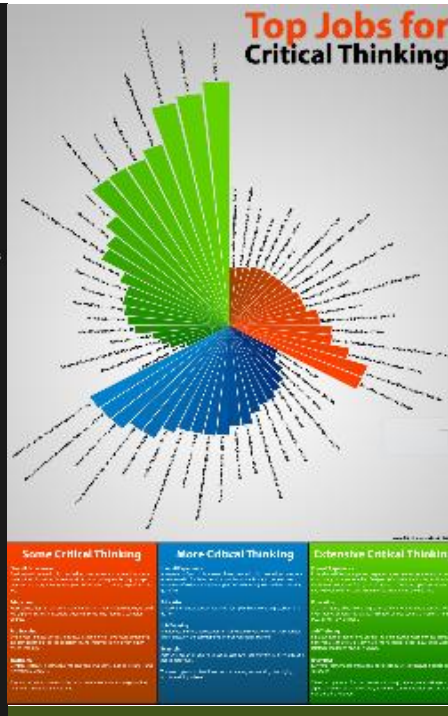
BI reports will look less like this:



- Total Games (260) — JayPah (PF) — JayPah (OG) — JayPezzz (PC) — JayPez (MI)
- JayPez (PS) — JayPah (PR) — Jaypahhee (MI) — JayPez (CK) — JayPah (IN)
- JayPah (ME)



And more like this:





Telling Stories with Data

Our infographics and data visualizations tell your story, drive traffic, and amplify your social media presence.

Visual storytelling
Consumer-level ease of use



Piktochart

pick a theme



infogr.am

Create interactive infographics

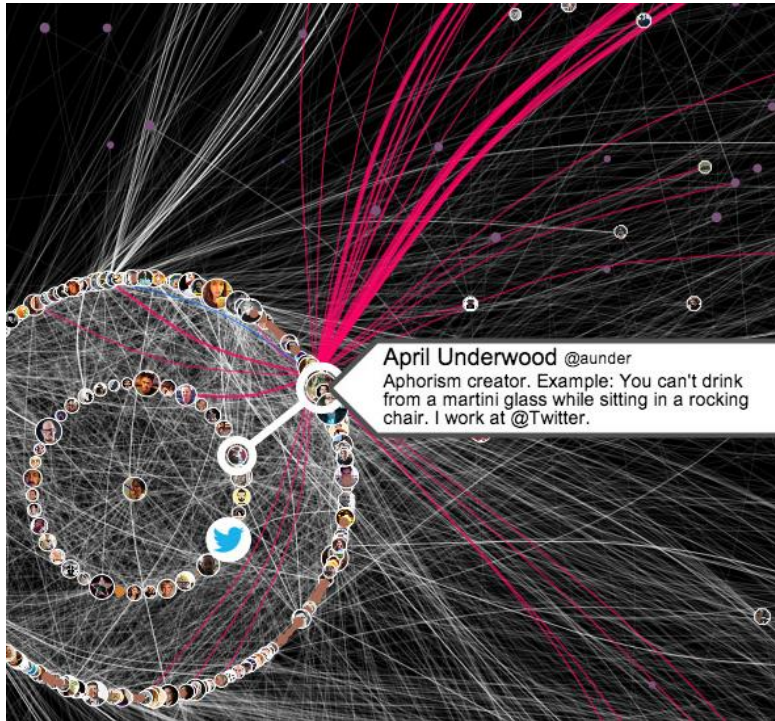
Already 515063 infographics created!

Sign up, it's free!

Take a tour



Impressive visualization examples



Source: <http://infosthetics.com>

One Week of Twitter Conversations by People Working at Twitter

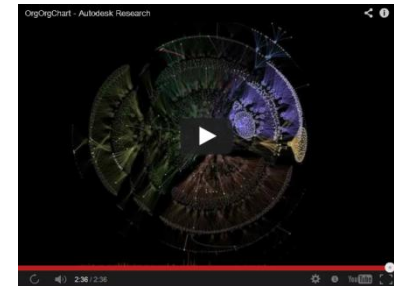


Impressive visualization examples



Source: <http://infosthetics.com>

(Animated) OrgOrgChart:
The Dynamic Organization
of Autodesk (8000
employees) over 4 years



Search-based BI Portal

- ❖ Traditional BI portal: a single place where all reports are organized by categories
- ❖ Search based BI portal: a user enters keywords that describe the information.

Israeli project 2012 example: Harel (Eternity)



BI & Analysis General Platforms (Part 1):

Package	Rep in Israel	Integrators
SAP BW + SAP Business Objects, Predictive Analysis (new)	SAP Israel	Matrix BI, Advantech, Taldor, Malam-Team, One1 (+Xact), Ness-Gilon, Skywind, Consist, Point of View, IBM, Data Cubes, VisionBI, Active View, HP, Eternity, BICS, Xioma, Opisoft
Microsoft (SQL, Excel, SPS, PowerPivot)	Microsoft Israel	Eternity, Opisoft, Ness-Gilon, ONE1 BI, Matrix BI, Consist, Advantech, Bynet SW, Elad, Malam-Team, Libi, Top-soft, Enix (Experis), Data Cube, Vision BI, MCS, Verasiti, Naya, SolidBI, MOSS partners
IBM – Cognos	IBM Israel	Libi, Opisoft, Seven-D, Ness-Gilon, Consist, Eternity, Advantech, IBM, Mirkam (Energy), Malam-Team, ONE1 BI, Normative, Eltel, Matrix BI
IBI - WebFOCUS	Omnitech (SRL)	Malam-Team, Ness-Gilon, ALD
Oracle OBI EE	Oracle Israel	Oracle Consulting, Taldor, Ness-Gilon, Data Cube, Vision BI, Enix (Experis), Business & Decisions, Advantech, Eternity, Yael, IBM, ONE1 BI, Malam-Team, Matrix BI
Oracle BI Apps (prepackaged BI for Oracle ERP, Siebel etc.)		
Point of View 2008	Point of View	Consist, DBNet, Ness Matach, BDO
Pyramid Analytics	Malam-Team	Malam-Team, Eternity, Normative, VisionBI, Datacube, Opisoft

BI & Analysis General Platforms (Part 2):

Package	Rep in Israel	Integrators
SPSS	IBM	Genius, IBM - GBS, Matrix BI
SAS	Mia Computers	Mia computers, Ness-Gilon, Pareto, HMS, Antropy, Liran Lavi, Goldmines
Panorama Novaview, Necto	Panorama	Matrix BI, Ness-Gilon, Consist, Data Cube, ONE1 BI, Business Solutions, Citrine BI, VisionBI, Eternity, Opisoft
Microstrategy	Mittwoch	Mittwoch
Sisense	One1	One1
Molecular BI (based on Microsoft CRM + Microsoft BI)	Advantech	Advantech
Pentaho (Open source BI)		Eternity, Tikal, Malam-Team
Palo (Open source BI)		Ness-Gilon
Jaspersoft (Open Source BI)		
R Statistics (Open Source Analytics)		



Data discovery and Visualization tools:

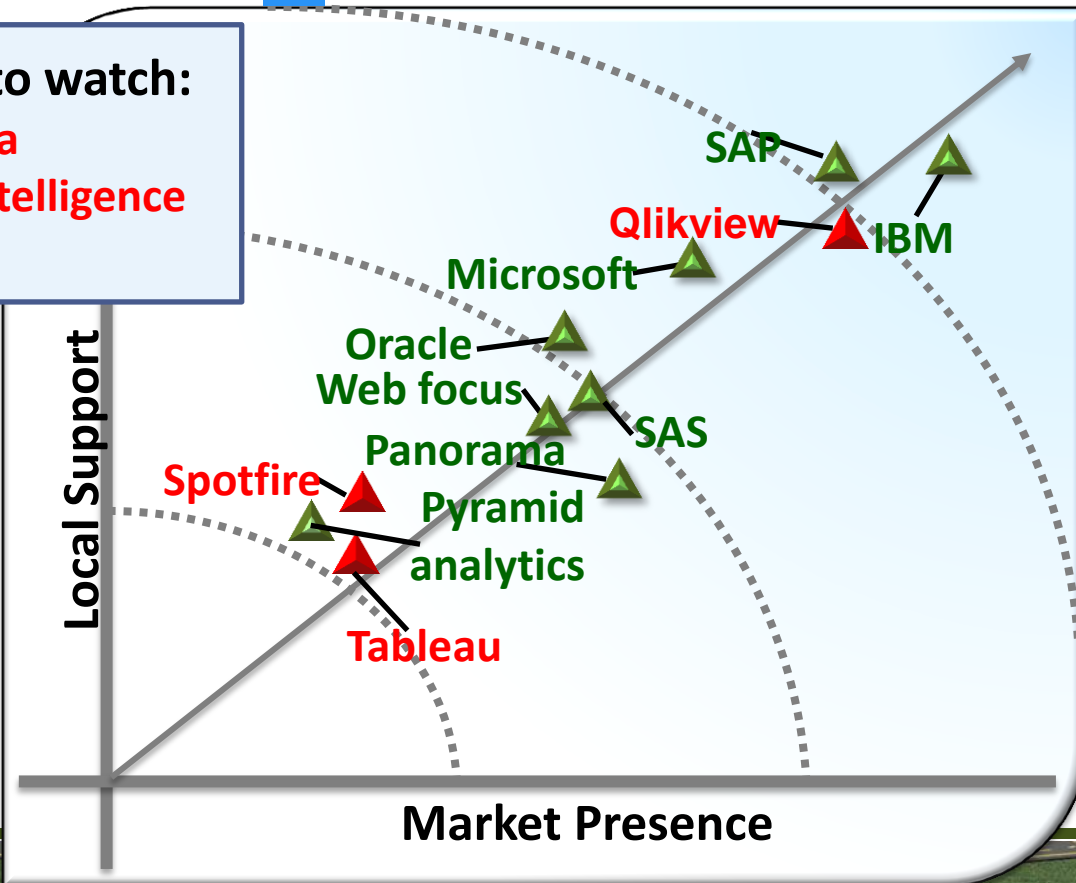
Package	Rep in Israel	Integrators
Qlikview	Hilan	Qlikview Israel, Datamind, Complete ,Tirosh , Servit ,Enix (Experis), Ludan, Libi, FBC, Qset, Green House, Oregano, Menahel4U, Anagal, DtBit, Contel Ness-Gilon, ONE1 BI, Malam-Team, MatrixBI
Spotfire (Tibco)	Yael Software	Yael Software, Ness-Gilon
Tableau	SIT, Gstat	SIT, Gstat, VisionBI, Consist
Microstrategy Visual Insight	I.E Mittwoch	I.E Mittwoch
New - SAP Visual Intelligence	SAP Israel	
New -Oracle Endeca Information Discovery	Oracle	
Dundas - Visualization	Matrix	Matrix
Microsoft - Powerview	Microsoft	Microsoft BI partners
IBM – Cognos Insight	IBM	Libi, other Cognos implementers
New - SAS Visual Analytics	Mia computers	Mia computers



Front end BI and data discovery tools - 2013

New players to watch:

- ▲ Oracle Endeca
- ▲ SAP Visual Intelligence
- ▲ Sisense (One1)

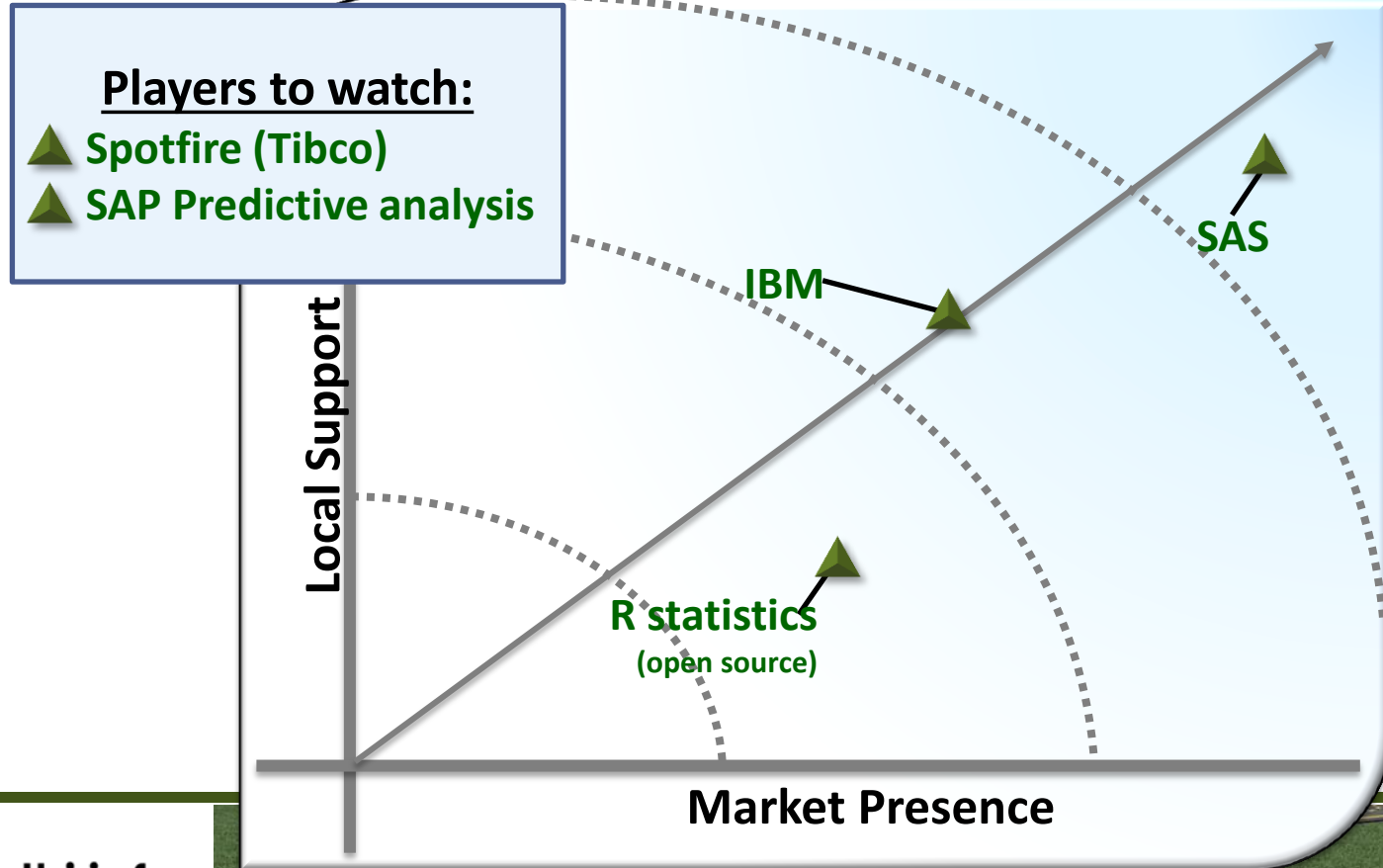


- ▲ BI
- ▲ Data discovery

* This distinction will soon be irrelevant

This analysis should be used with its supporting documents

Analytic & data mining tools - 2013



*This analysis
should be used
with its
supporting
documents*

BI/Analytics Selected wins – 2012 (Partial list)

- ❖ **BI 4 – Business Objects:** Haifa university, Bank Leumi, Bank Poalim, Harel, Sonol, M. of Health (BO on BW – Malam-Team), Bank Israel – for SAP HR, Teva, Camtech, Diplomat, PCB, Mekorot, Merchav (of Keter), Palram, Maccabi, IEC, Migdal, IDF, Gilat, Sonol, Bank Leumi Lemashkantaot (Ness) – new project, 888 (Matrix), Paz (Matrix), Telzer communication 019 (Matrix), Amdocs (Matrix), Nice (Matrix), Comverse (Matrix)
 - ❖ Mobile BI – Sonol, Paz, Fiat, Coca Cola, Novolog, Diplomat
- ❖ **Oracle:** BI Apps – Plasson (Ness-Gilon)
- ❖ **Cognos:** Ten10 (Malam-Team), Teva (Malam-Team, Libi, Matrix), expansions and projects in Harel (Libi), Bank Poalim (Libi), Orbotech (Libi), Nice (Libi), Amdocs, Eliyahu (Libi), Meuchedet (Libi, Flying Cargo (Libi), H&M (Libi)
- ❖ **Web Focus:** Jerusalem municipality IT KPIs (Malam-Team)
- ❖ **Microsoft:** Tabular Model – CAL (Eternity), Visionize, Conduit, Intel, Direct Insurance (Data Cube) – in memory, Opticana (Data Cube) – in memory, Dashboard – Manbas Ort (Matrix),
- ❖ **Qlikview:** Elbit (Qlikview Israel), Shaam (Malam-Team and Matrix BI), MaaZ (Malam-Team), Telit, Waze, Playtica, Expansions in Police and Elbit
- ❖ **SAS:** Dorad, Paz, Israel stock exchange, Israel Securities Authority. Expansions in Eliyahu Insurance, Social security



BI consultants

- ❖ BI Consulting companies:
 - ✓ B-Pro
 - ✓ Nugami
- ❖ All BI integrators typically also provide some consulting services



Big Data analytical solutions (some examples)

- ❖ Software AG – Terracota (Direct Insurance, Bank Leumi)
- ❖ EDMT on Sybase IQ
- ❖ IBM i2 Link analysis (Matrix – Partner) for defense market
- ❖ SAS high-performance analytical solutions
- ❖ SAP Hana (integ: Matrix, Ness, IBM, HP, ONE – XACT, VisionBI)
 - ❖ Clients – IDF, IEC, Bank
- ❖ And more...



MDM/ Data Hub technologies in Israel

Package	Rep in Israel	Integrators
Oracle Siebel UCM	Oracle Israel	Matrix (+BeyondIT), Yael, Taldor
SAP MDM – MDS, MDG	SAP Israel	Ness, Malam-Team HP
IBM (+acquired Initiate)	IBM Israel	IBM, Opisoft, Matrix
PIM - QAD	SIT	SIT
Tibco (CIM – product data, Telecom)	Yael	Yael
Informatica (acquired Syperian, PIM - Heiler)	Aman	Aman
Microsoft Master Data Services - SQL 2008 R2 (Stratature acquisition)	Microsoft	Matrix + other potential partners
Teradata MDM (+i2)	Mittwoch	Mittwoch
Open Source MDM: Talend		Ness-Gilon





CRM & CEM

Customer Experience Management

© 2005 Ted Goff www.newslettercartoons.com



**“Someone calling themselves
a customer says they want
something called service.”**



Why is CX such a big deal now?

Today, 84% of customers will complain or tell others of a bad customer experience, compared to just 67% in 2006

Source: ClearAction



Client expectations have changed

- ❖ Don't expect clients to consider your channel constraints while performing different processes
- ❖ Clients expect a continuous (“omni-channel”) experience that can start with one channel and continue seamlessly to the next
- ❖ They expect to have one true consistent identity
- ❖ CRM (internal) users' expectations changing as well (mobile devices, ease-of-use / better UI, social)



What is CEM?

“Companies that makes it easier and nicer for customers to get what they need are the companies that customers will say good things about and come back to”.
(ClearAction blog)

Focus on reducing the customer effort score



Customer Effort Score (CES)

QUESTION:

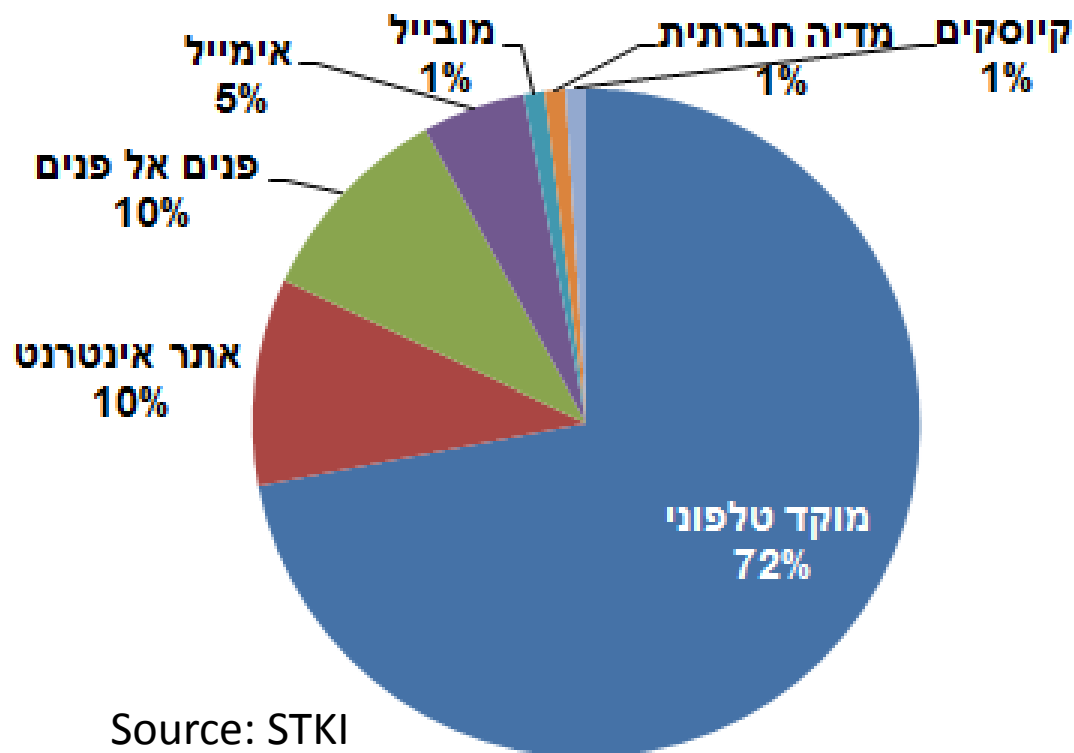
How much effort did you personally have to put forth to handle your request?

1 ←————→ 5
Very low effort Very high effort

The image shows a survey card for Customer Effort Score (CES). It has a title 'Customer Effort Score (CES)' and a section labeled 'QUESTION:'. The question is 'How much effort did you personally have to put forth to handle your request?'. Below the question is a horizontal scale from 1 to 5. Under '1' is the text 'Very low effort' and under '5' is 'Very high effort'. A double-headed arrow connects the numbers 1 and 5.



Distribution of interactions by channel



Source: STKI

Worldwide channel adoption (Aberdeen):

- ✓ Phone: 98%
- ✓ Email: 96%
- ✓ Web: 90%
- ✓ IVR: 76%
- ✓ Mail / fax: 76%
- ✓ Social media: 55%



Channels by important for customer service

✓ Phone (2.57)

✓ Web (2.71)

✓ Mobile (3.14)

✓ Face-to-face (4.83)

Most important

✓ Social media (5)

✓ Email (5.17)

✓ Kiosk/POS (5.17)

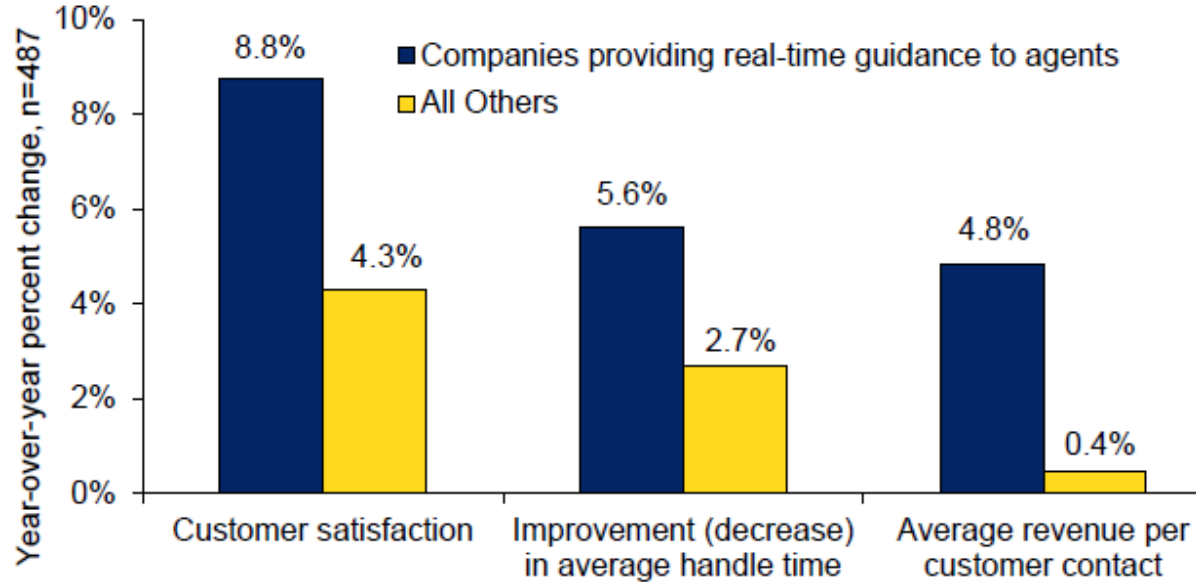
Not so important

* Importance was rated from 1-6 (1 – most important)

Source: STKI survey



Figure 1: Actionable Real-time Agent Guidance Improves Customer Satisfaction



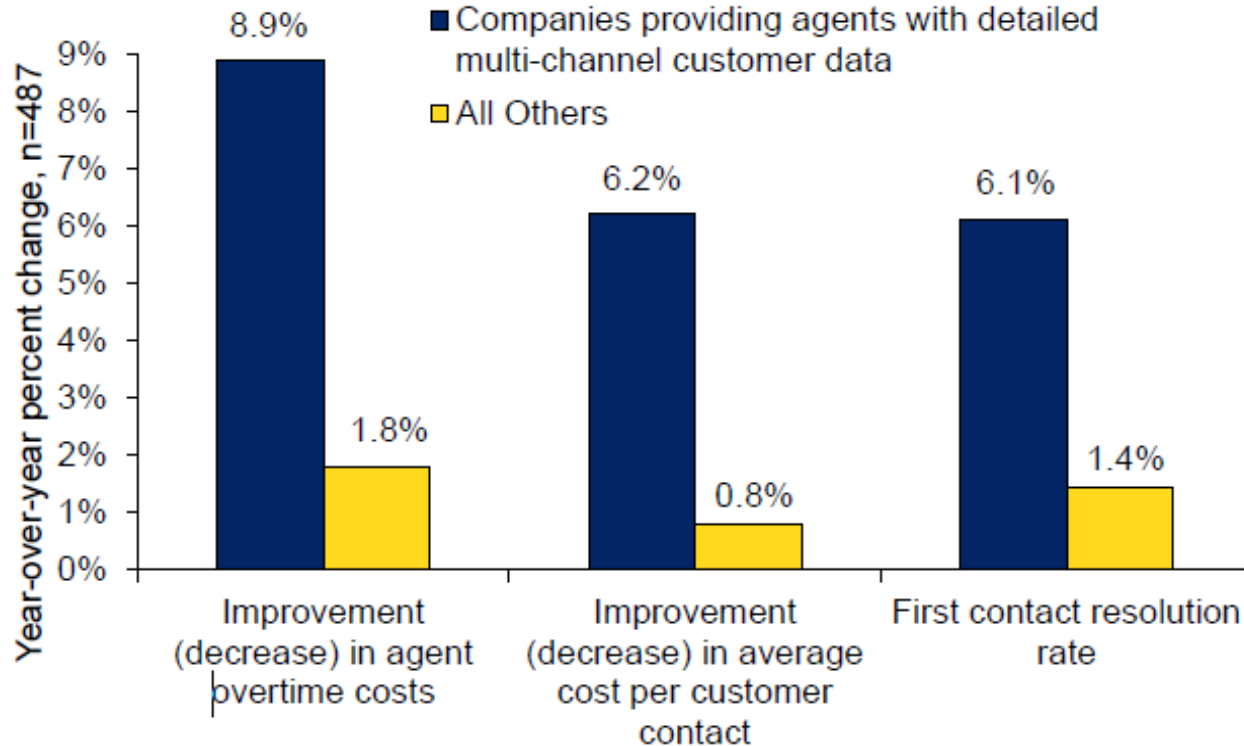
Source: Aberdeen Multi Channel contact center report 2012

Source: Aberdeen Group, August 2012



Customer experience insight improves results

Figure 2: Empowering Agents with Multi-Channel Insights Improves Business Results



Source: Aberdeen Multi Channel contact center report 2012

Source: Aberdeen Group, August 2012

CIO-CMO conflict

- ❖ Gartner: Through 2016, 80% of marketing organizations will source 80% of their technology needs externally
- ❖ Conflict of cultures:
 - ❖ CIO: standards, whole picture / architecture, prefers to take more time to “get it right”
 - ❖ CMO: time-to-market is everything, will accept mistakes as a given
- ❖ In STKI WCM round table (2012) marketing people showed a clear preference to open source tools while IT people preferred MSFT/ SPS

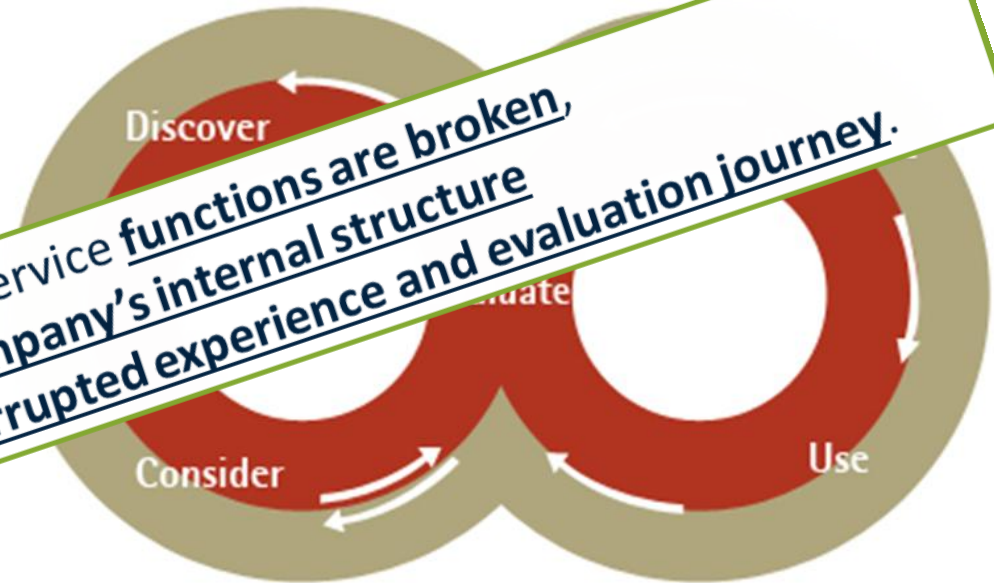


Non-stop Customer

traditional funnel



Nonstop-Customer Experience Model



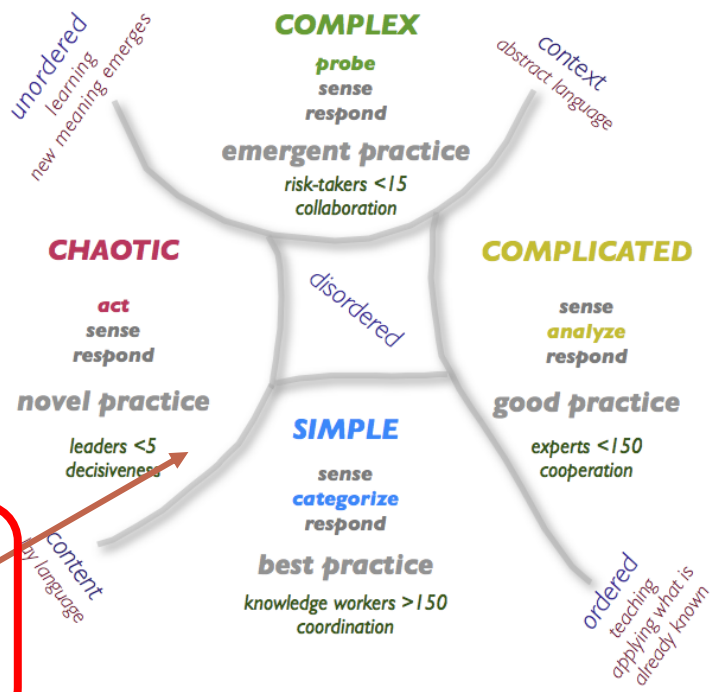
Marketing, sales and service functions are broken,
representing a company's internal structure
rather than the customer's uninterrupted experience and evaluation journey.

Open content/channels
Brand-controlled content/channels

accenture



STKI Cynefin IT Framework



William Proudfit, CCC 2010

Always addressable employees & customers (non-stop customer model)



Major changes: how will they affect you?

From:	To:	Result:
Understanding markets	Understanding individuals	Analytics, big data
Customer centric	Customer facing	Channels
Transactions	Relationships	
Multi channels	Omni channel	
Clients	Empowered clients	
Separate marketing, sales and services	Non-stop customer	New necessary role: Customer Experience Manager

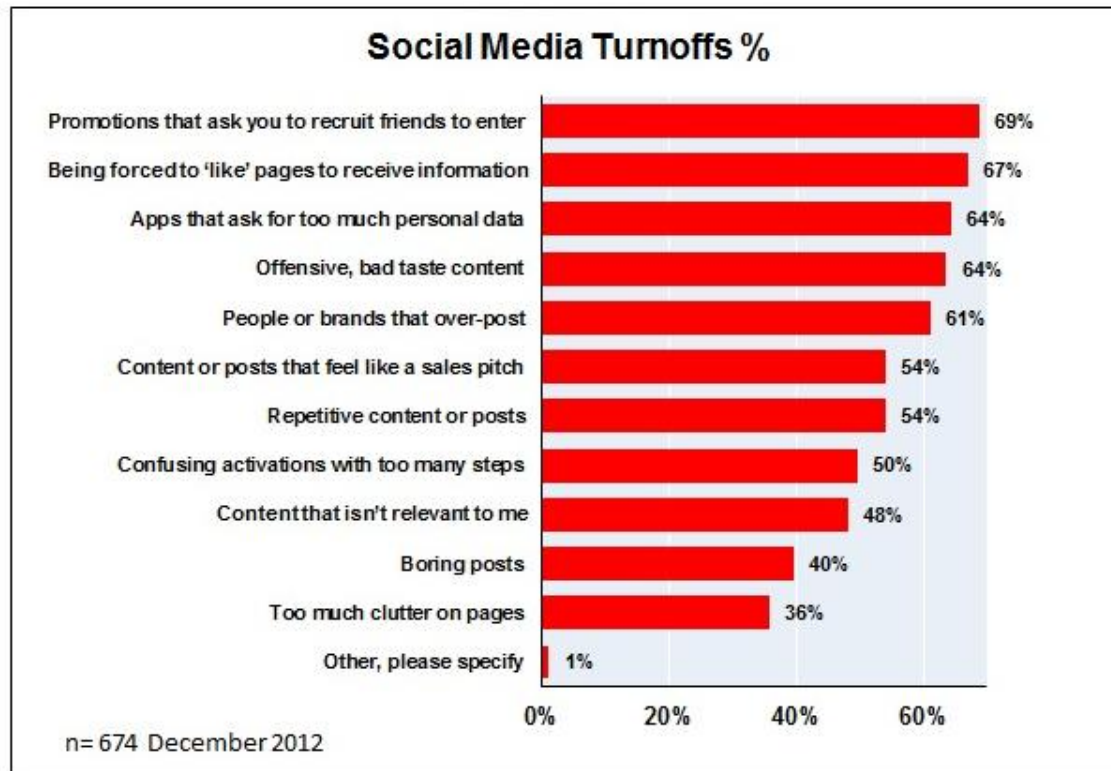


Social media

98% using social media, 60% plan to increase but is there an ROI?



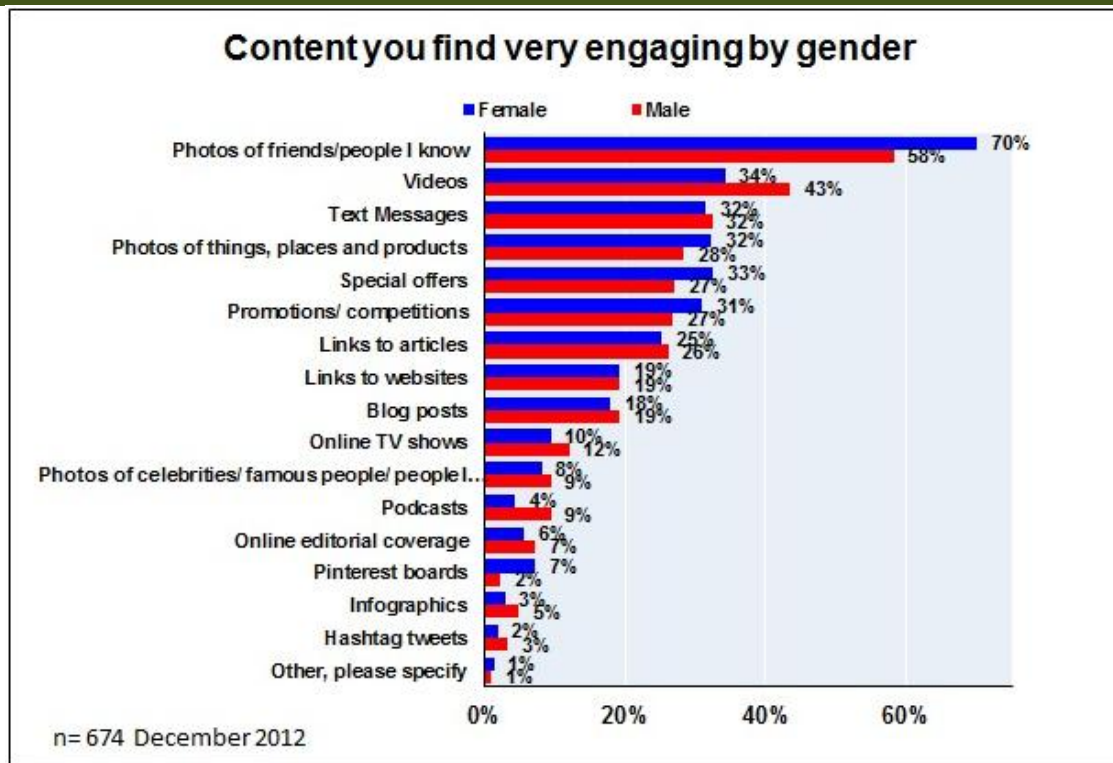
Social media marketing is mostly failing



Source: <http://leaderswest.com/2012/12/14/people-dont-like-social-media-marketing/>



Social media marketing is mostly failing

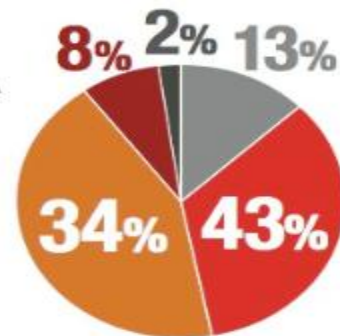


Source: <http://leaderswest.com/2012/12/14/people-dont-like-social-media-marketing/>



Perception of social media ROI

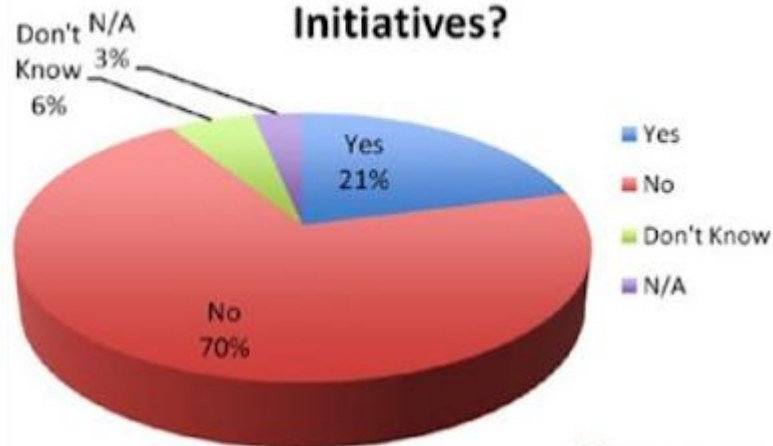
NEARLY HALF OF ALL COMPANIES HAVE NOT MEASURED THE ROI OF THEIR SOCIAL MEDIA CAMPAIGNS. OF THOSE THAT HAVE, ONE THIRD SAID THE CAMPAIGN PERFORMED AS EXPECTED AND 13% REPORTED THAT CAMPAIGNS EXCEEDED THEIR EXPECTATIONS. HOWEVER, SOCIAL MEDIA IS NOT YET AT THE STAGE WHERE DEMONSTRATED ROI IS REQUIRED FOR FUNDING. ONLY 29% REPORT THEY NEED TO SHOW A POSITIVE RETURN TO SECURE BUDGET.



23

How do you rate the ROI of your existing

Is Your Company Adequately Measuring its Social-Media Initiatives?



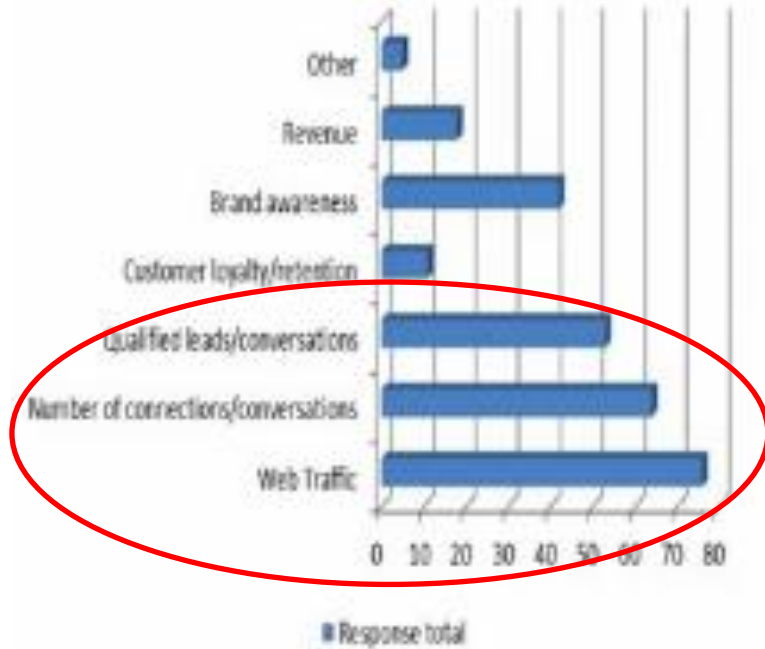
43% WE HAVEN'T MEASURED IT
8% PERFORMED WORSE THAN EXPECTED
2% FAR BELOW EXPECTATIONS

campaigns be required to show a positive ROI to be funded by your organization?

24.



We are measuring what's easy and not what counts



Key metrics used to measure social media ROI

Everything that can be counted does not necessarily count; everything that counts cannot necessarily be counted.

- Albert Einstein

Source: SIIA Marketing report



Social Media Regulation

Federal Financial Institution Council (FFIEC), is issuing proposed guidance titled: “Social Media: Consumer Compliance Risk Management Guidance” to address the applicability of consumer protection and compliance laws, regulations, and policies to activities conducted via social media.



Sentiment analysis for reputational risks

- ❖ Sentiment analysis is one of the tools used to manage Reputational risks
- ❖ Verint acquired Focalpoint (partner – HMS)



CRM Packages & Integrators in Israel (Part 1):

Package	Description	Rep in Israel	Integrators
Oracle Fusion CRM	SaaS and on-premise	Oracle Israel	ManofIT, Unitask, Taldor
Oracle – Siebel	On-premise CRM suite	Oracle Israel	Taldor, IBM, Matrix (BeyondIT), Unitask (+Exscientia), TATA-TCS, Yael
Rightnow	Service multi-channel, SaaS	Oracle Israel	
Oracle SCOD: Siebel on-Demand	On-demand	Oracle Israel	Taldor, ManofIT, Unitask (+Axcentia), Yael
Oracle e-Business CRM	CRM modules on premise	Oracle Israel	Yael, ONE1, Oracle, HP, Advantech
Oracle - Peoplesoft	CRM suite on premise	Oracle Israel	Matrix
Salesforce.com	SaaS CRM suite	Salesforce	Blat-Lapidot, Service Wise, ONE1, Clou dius, Balink
SAP CRM	CRM suite on premise / SaaS	SAP Israel	Ness, Advantech, Taldor, Explore, ValuePlus, HP, Fishman Dambo



CRM Packages & Integrators in Israel (Part 2):

Package	Description	Rep in Israel	Integrators
MEGA Center	On premise	Yael	Yael
Microsoft Dynamics CRM	on-premise, hosted, or SaaS New version ("Polaris") on and off-premise	Microsoft Israel	Partial list: Matrix, ,Elad, e4D, Advantech, Malam-Team, Aman, Prodware, SIT, Ness, One1, Webox (Cloud), YouCC...
Pivotal	On premise	One1	ONE1
Onyx (Consona)	On premise	IT Navigator	IT Navigator
Netsuite	SaaS	NetCloud	
MyBusiness	SaaS	MyBusiness	MyBusiness
Amdocs (Clarify)	On Premise	Amdocs	Amdocs
Cemax	On Premise	Cemax	Cemax
Zoho CRM	SaaS	HolisticCRM	HolisticCRM
Open Source options:	SugarCRM: www.sugarcrm.org.il Vtiger (Hebrew support): http://forge.vtiger.com/projects/vtgheb		



CEM and multi-channel in Israel – part 1

Package	Description	Rep in Israel
Oracle - Rightnow	Multi-channel service, SaaS	Oracle Israel
Oracle - Inqira	Multi-channel knowledge management	Oracle Israel, Ergo - partner
Vitruue	Social media “sniffer” and publisher	Oracle Israel
Involver	Building social media apps	Oracle Israel
Salesforce Chatter	Social media	Salesforce
Salesforce Ideas	Customer Innovation platform	Salesforce
MCx	Multi Channel Platform	Matrix
Loyalty Lab (Tibco)	Loyalty management, SaaS	Yael Software



CEM and multi-channel in Israel – Part 2

Package	Description	Rep in Israel
Fanzila	Social CRM	Ness
Gigya	Social CRM	Ness
Odysii	Branch/ Point of Sale empowerment	Odysii, Taldor - partner
Kana	Multi-channel service	Omnitech (SRL)
Moxie Software	Multi-channel service	Business Solutions
Attentive ACE (Ransys)	Customer Feedback management	Ransys, Advantech
Cexpert	Chat-center management	YouCC
Walkme	Customer online guidance (EPSS) for web	JohnBrybe



Contact Center Knowledge Management





Package	Description	Rep in Israel
KMS - Lighthouse	Knowledgebase for service agents and web self service	Aman
Oracle - Inquiria	Multi-channel knowledge management	Oracle Israel
Kana	Multi-channel service	Omnitech (SRL)
Moxie Software	Multi-channel service	Business Solutions
Braini	Knowledgebase for service agents (SPS based)	Matrix
Elad	Knowledgebase for service agents (SPS based)	Elad
Contact 360 - Advantech	Contact center solution, includes training, KM, optimization	Advantech
Cexpert	Knowledgebase for contact center	YouCC

Most enterprises have focused only on service agents KM

Next focus will be cross channel KM

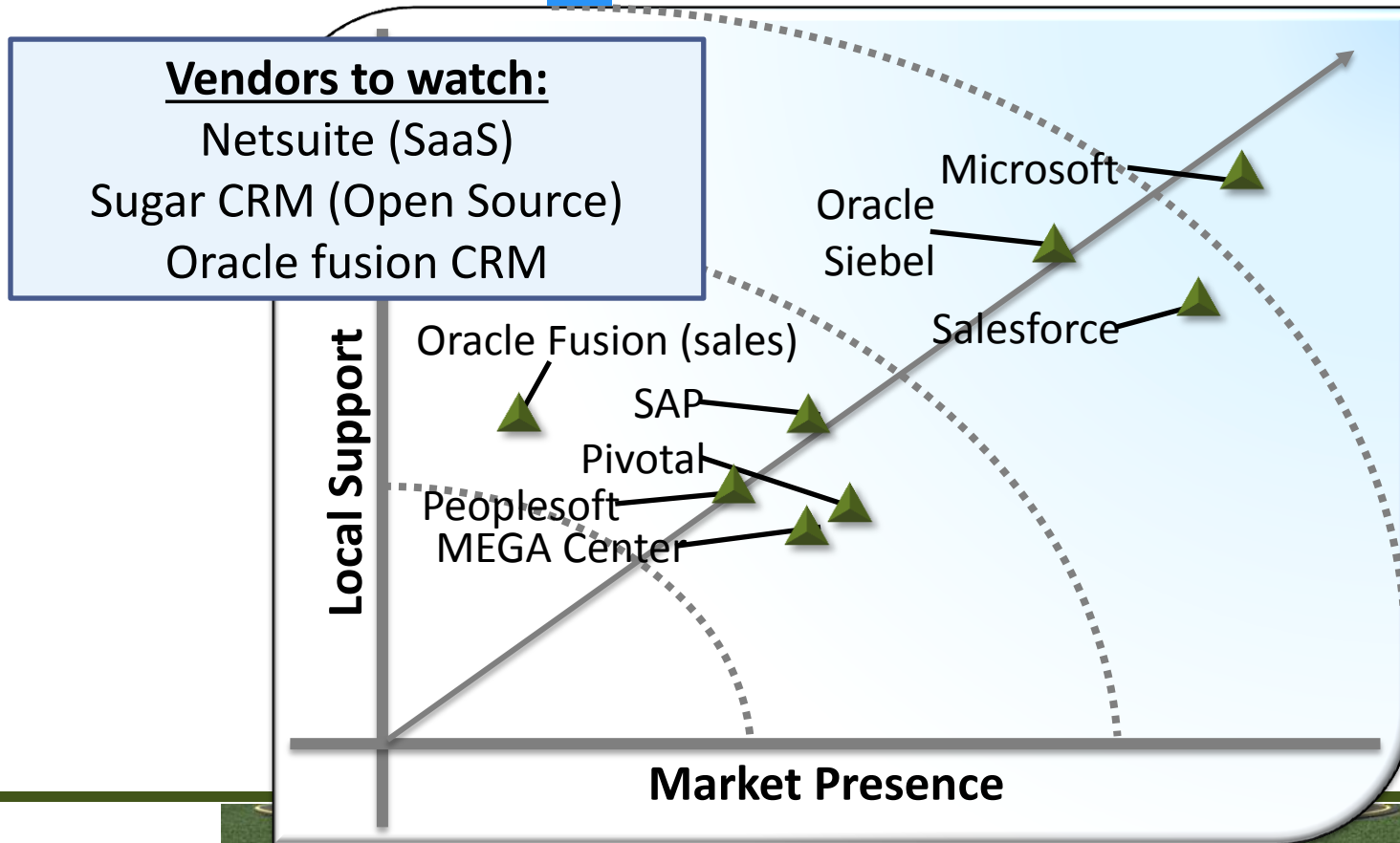


Marketing management platforms in Israel

Package	Description	Rep in Israel
 Microsoft Marketing Pilot	Marketing platform	Microsoft Israel
 Oracle - Eloqua	Cloud based marketing automation	Oracle Israel
 Salesforce Marketing Cloud	Social marketing cloud	Salesforce
 iDocs	Marketing automation - communication	Ness
Unica	Marketing Suite	IBM, Gstat
SAS	Marketing Suite	Mia computers
Marketo	Marketing platform	ServiceWise
Teradata - Aprimo	Marketing platform	I.E. Mittwoch

Many new players added in 2012, CRM players now offering more advanced modules

Operational CRM - Israeli Market Positioning 2013



This analysis should be used with its supporting documents

CRM Selected wins – 2012 (Partial list)

❖ Oracle:

- ❖ Oracle Fusion (SFA): Galam
- ❖ Oracle Siebel – expansions: Bank Poalim (Business unit), Ituran (Matrix), Partner project+ upgrade to 8.1, a few Siebel on demand, Teva – ww projects (Matrix)

❖ Salesforce:

- ❖ Salesforce – CRM: Keren Le'Yedidut, Comverse (sales), Harmonie (sales), Exlibris (service, sales), Objet (sales), IDI Ventures, Alvarion (sales), Algosec (support), Manpower (sales), Most technologies (sales), Orad (support), Payoneer (sales), Perfecto Mobile (sales, support, marketing), Solar Edge (support), IEC business development (sales), San Patrolium (One1), Avney Rocha (One1), Ultra-Shay, Lochamey Hageaot Museum, Netformix (One1), Nefesh Be'Nefesh (One1), RPM Global (One1), Goren Financial solutions (One1)
- ❖ PaaS (Force): Keren Le'Yedidut, Tel Aviv univ, Delek – Europe, M. of Health, Zim

- ❖ SAP: Gilat - service (Advantech), IEC – collections, Military Praklitut, Nilit – sales (Ness), Machon Hatkanim (Ness), Navy – XRM, Yafora – moked (Ness), Technion – donors (Ness), Tempo – telesales (Ness)

- ❖ Pivotal: H.Y Electronics (service, sales, KM, scheduling), Orgal (Service), Upgrades – Systematics, Tamir Fishman



CRM Selected wins – 2012 (Partial list)

- ❖ **Microsoft:** Apfa-Platinum (Advantech), Amidar (Advantech), AMIT (Advantech), ATHENA (Advantech), Auto Center (Advantech), Barziliadesign (Advantech), BetaMedia (Advantech), Goren Amir (Advantech), Hashava (Advantech), Hertz (Advantech), Lavietimetech (Advantech), Lubinski (Advantech), OR City (Advantech), Osem (Advantech), Push (Advantech), RAD (Advantech), Shestowitz (Advantech), Shikum & Binui (Advantech), Varonis (Advantech), Yad Vashem (Advantech), Hitachdut Taasyanim - XRM (Malam-Team), El AI – XRM (Malam-Team), Mevaker Hamedina – Pniot Zibur (Malam-Team), Masa – XRM (Malam-Team), Jewish Agency (Malam-Team), Rappaport – sales (Malam Team), Beit El Industries – XRM (Malam-Team), Dexia – XRM (Malam-Team), Ichilov (Malam-Team), Tmura (Ness), Mislaka Pensionit (Ness), Pelephone mail center (Matrix), Danel (Matrix), Unilever (Matrix), Newpan (Matrix), Dealserver (Matrix), Gav (Matrix), Even Keisar (Matrix), Ayalon Group (Matrix), Yes (Elad), Assuta (Elad), Sheba (Elad), Super Pharm (Elad), Ashdod Port (Elad), Cellbrite (Elad), M. of Health projects (Matrix, Elad, Malam-Team, Prodware, e4d), Maccabi Pharm (Elad), Prime Minister Office (Prodware), Ikea (Prodware), Shaam (Prodware), NETA (Prodware), Teva (Prodware), Ministry of housing and construction (Prodware), ADI (Prodware), Lubinsky (Prodware), Mobileye (Prodware), Ministry of immigrant absorption (Prodware)
 - ❖ **Cloud (Live):** Multilock (Advantech), Kfar Saba Municipality (Malam-Team), Zevet - IDF veterans association (Elad), Energy authority (Elad), Knowledge4all (Prodware)
 - ❖ **Upgrades:** Bank Igud (Matrix), Migdal (Matrix), Meitav (Matrix), Prime Liss (Advantech), Bat Yam Municipality (Advantech), Red C (Advantech), M. of Justice (Elad)



CEM / Channels selected wins – 2012 (Partial list)

- ❖ Salesforce – Radian6 (Listening platform): Verint, Better Place, IDF
- ❖ MCx – Bank Jerusalem (Matrix), Bank Igud (Matrix)



Recommended CRM Integrator (by clients)

❖ Elad

Got recommendations for implementing Microsoft CRM/XRM



CRM Consultants in Israel - Partial List

- ▲ **Accenture**
- ▲ **Alternative**
- ▲ **B-Pro**
- ▲ **Deloitte Touche**
- ▲ **IT solutions:** CRM & Billing
- ▲ **Lior Luria:** Contact centers
- ▲ **Matrix (Beyond IT)**
- ▲ **Meteor**
- ▲ **Ness-Gilon (Synergy):** Loyalty, Customer Analytics & Social CRM
- ▲ **Nugami**
- ▲ **Sensecom:** Contact Centers
- ▲ **Widelink**
- ▲ **Value Plus**
- ▲ **Several independent advisors**



(Alphabetical order, not a ranking!)



**Content,
Collaboration,
Social enterprise**



Knowledge management

- ❖ Enterprise App Store as the next delivery/portal method
- ❖ Enterprise social networks are much more common but Social ROI and benefits are not yet identified (hard to find “enterprise social network” consultants)
- ❖ Employees expect to work seamlessly across all devices
 - ❖ File synchronization tools is on the rise



Central repository knowledge management?

THEN...

Print Copies / Storage Cabinets / Color Tabs



KPCB

NOW...

(Dropbox / Box.net / Google Drive / Apple iCloud / Microsoft SkyDrive / Amazon Cloud Drive)
Always Synced / Always Accessible / Multi-Device
Searchable Digital Files



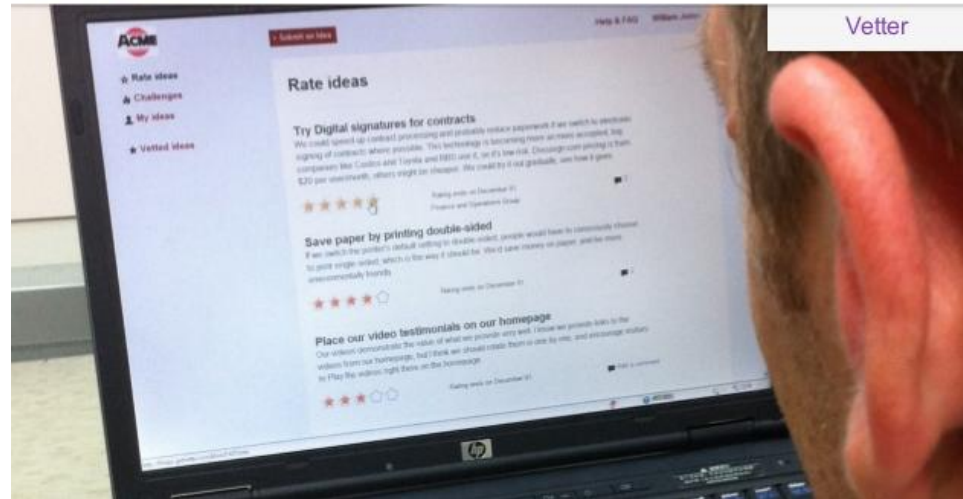
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Innovation

- ❖ During 2013 STKI got only 1 question about tools that support innovation (idea management) in the organization

Real-Time Suggestion Box Connects Managers With Employee Ideas



Source: <http://www.slideshare.net/PSFK/psfk-presents-future-of-work-report>

Portals & Social Networks : Players in Israel

Company	Product name	Integrators
Microsoft	SharePoint portal server	Advantech, Top Soft, Eternity, Bynet, Malam-Team (Guardian), Ewave, Matrix, Tvuna milenium (SQLink), ELAD, HP, Byon, One1, Yael, Consist, Aman, Methoda, PZ Projects, YouCC...
IBM	Websphere Portal	IBM, One1, Matrix, Risotech-Elad, Malam-Team, Advantech, Midlink, C-soft, Web Tech
SAP	SAP Portal	Ness, Taldor, Malam-Team, One1, Advantech, HP, IBM, Skywind
Oracle	Oracle Portal, Web Center	Matrix, Ewave, Taldor, Advantech, Unitask, Malam-Team, Oracle Consulting
Open source	Liferay	Matrix, Malam- Team



Enterprise 2.0 Social Tools (Partial List)

Product	Category	Israeli rep.	Integration partners
IBM connections, Quicker	Social networks, Team rooms, wikis, blogs	IBM Israel	Elad-Risotech, WebTech Innovation & other IBM WS partners
Microsoft – SharePoint 2013 + Yammer	Social networks, Team rooms, wikis, blogs	Microsoft Israel	E4d, Ewave, Kwizcom, Byon, Bynet SW, Matrix, Top-Soft & other MOSS partners
Kwizcom Web 2.0 bundle (SharePoint addons)	Wiki, Tagging, rating, forum	Kwizcom	
Atlassian	Wiki	Elad	
Tibbr	Enterprise social networking	Tibco	Yael

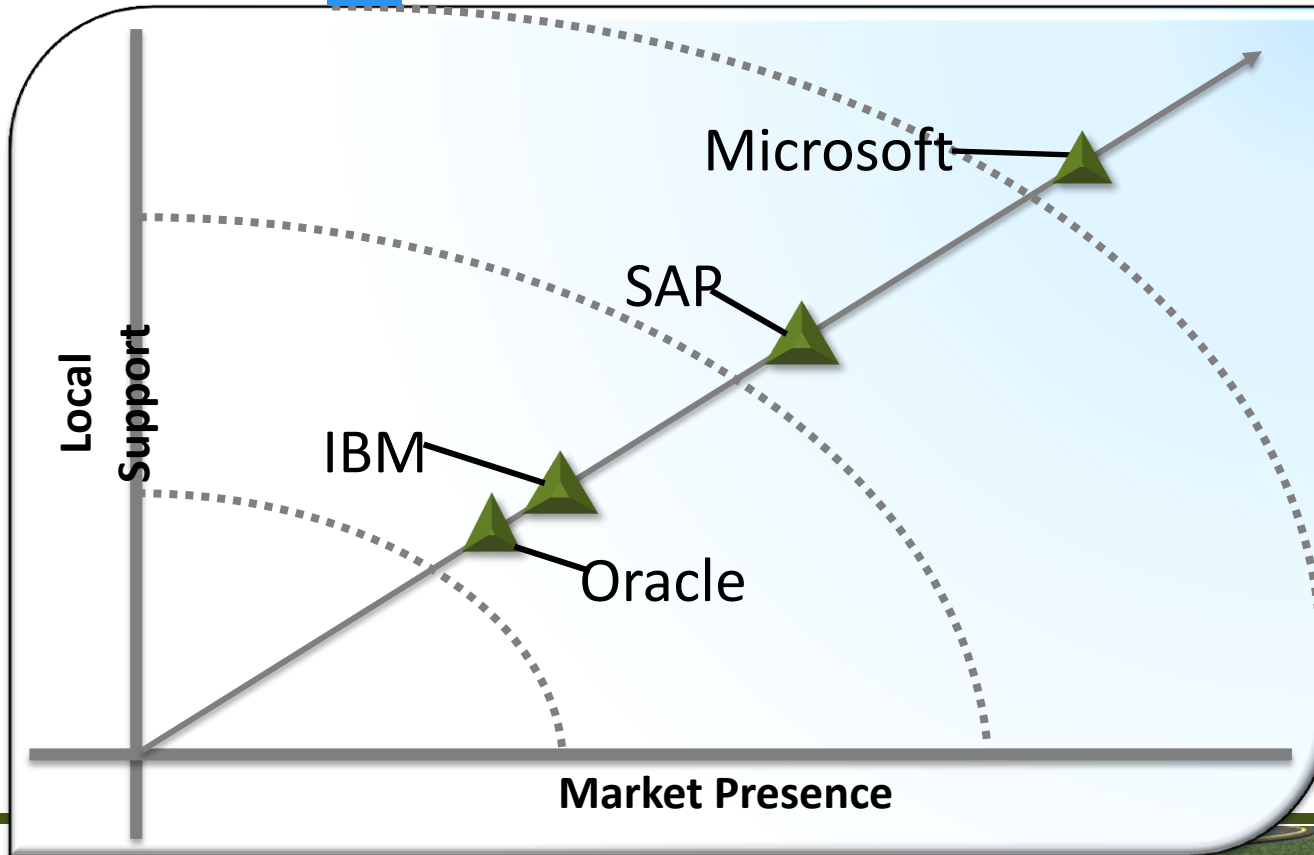


Enterprise 2.0 Social Tools (Partial List)

Product	Category	Israeli rep.	Integration partners
Chatter(salesforce)	Cloud collaboration	Salesforce	One1, Blat Lapidot, ServiceWise
Oracle (Beehive)	Collaboration	Oracle	
Harmon.ie	Social Email	Yael	Bynet, Kwizcom
NewsGator	Social Sites	Top Soft	
QUAD	Collaboration platform	CISCO	
Mediawiki (open source)	Wiki		Byon, Matrix
Jive	Social networks		
Asana	Work application		
Elgg (open source)	Social network tool		
Idea management	Innovation	Advantech development on SPS	



Enterprise Portals & social networks - 2013



This analysis should be used with its supporting documents

Enterprise Portals – selected wins 2012 (partial list)

❖ **SPS**: Rashut Teva Veganim (Malam-Team), Bait BaLev (Malam-Team), Neviot (Malam-Team), Weisman Institute (Malam-Team), Taglit (Malam-Team), Election committee (Ness), Bank Leumi (Ness), Netafim – cloud (Matrix), Assuta – CC Knowledgebase (Elad), Gertner Institute (Elad), Keren Hayesod (Elad), Rishon Letzyion municipality (Elad), Galam (Bynet), M. of Justice – Metalogix (Bynet)

❖ **SPS 2013 upgrades**: Jaja (Advantech), Exlibris enterprise portal (Malam-Team), Conduit (Eternity), NETA (Bynet)

❖ **SAP PORTAL**: Technion, Haifa University (Advantech), Bank Israel – ESS MSS (Ness – design UI)



Selected wins – social media 2012 (Partial list)

- ❖ **Salesforce chatter:** Osem (Nestle), Unilever, Nice, Audiocodes,
- ❖ **Harmon.ie:** Bank Poalim, Clalit Health Services, FBC, Machon Mor, Dead Sea Works



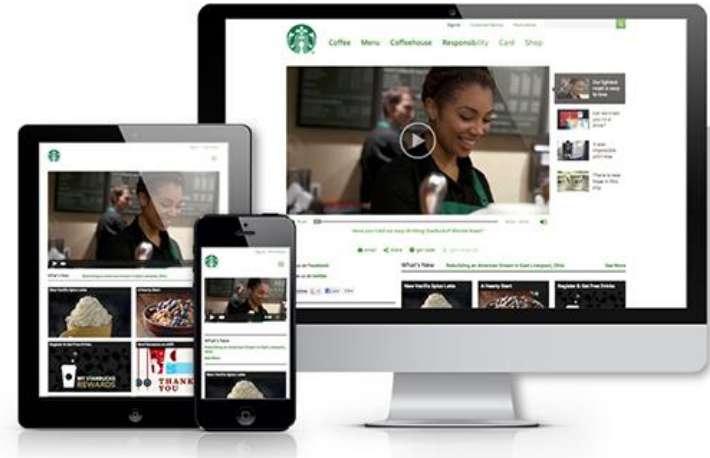
WCM Trends

- ❖ Open Source: Wordpress most popular – 17% (most simple), Joomla - ~3%, Drupal (cost complex) - ~2% of all sites (source: W3Techs)
- ❖ Community based: Drupal, Joomla
- ❖ Commercial: Alfresco, Drupal, Dot Net Nuke, eZ systems
- ❖ By 2015 25% of organizations will have named a chief digital officer. (Gartner)
- ❖ Responsive Design is becoming a MUST



RDW (Responsive Web Design)

- ❖ W3C - CSS3 media queries specification (inspects physical characteristics of the device rendering the site)
- ❖ Implications:
 - ❖ Designers need to design upfront with RDW in mind
 - ❖ Closer link between design and programming
- ❖ <http://www.mobilespear.co.il/> (Realcommerce) adds RDW to existing sites for mobile device adaptation
- ❖ First definition of RDW:
<http://alistapart.com/article/responsive-web-design>



Web content management tools: Players in Israel – Part 1

Company	Product Name	Integrators
Microsoft	MOSS	Ewave, Matrix, Malam-Team, Advatnech, Elad, Bynet SW, HP, Consist, Yael, Tvuna Milenium (SQLink), One1, Byon, Aman, Realcommerce, Ness & more...
IBM	Websphere Portal	Matrix, Risotech-Elad, IBM, ONE1, SPL-Idor, KITS-advantech, Midlink, C-soft, Taldor, Web Tech
Bynet	Sitecore	Bynet
	EZ Content	Bynet
Matrix Digital	Acx (Scepia)	Matrix Digital
	EPIserver	Matrix
	Telerik (Sitefinity – product)	Matrix
Realcommerce	RealCMS	Realcommerce
Consist	CMS (PHP)	Consist



Web content management tools: Players in Israel – Part 2

Company	Product Name	Integrators
Ewave	eGenCMS 2.0	Ewave
Interwoven (Autonomy – HP)	Xioma	Xioma
Oracle Israel	Oracle Web Center	Matrix, Ewave, Coral, Taldor, Advantech, Unitask, Malam-Team - Stellent, Qesem, ONE1, Mckit, HP
	Oracle ATG	Oracle, Cognition, Ewave
SAP Israel	SAP Portal	IBM, One1(Xact), Ness, HP, Taldor, Malam-Team, etc.
Salesforce	Site.com	Blat-Lapidot



WCM Open Source

Product Name	Israeli specialists (partial list):
Joomla	Consist
Drupal	Realcommerce, Ewave, Consist
Wordpress	Ewave
Dot Net Nuke	Malam-Team
Consist	PHP-based CMS product
Cuyahoga (Open Source on Microsoft platform)	Aman
Umbraco	Matrix
Liferay	Malam-Team, Matrix
Nopcommerce (open source e-commerce, shopping cart)	Matrix



Internal ECM players in Israel

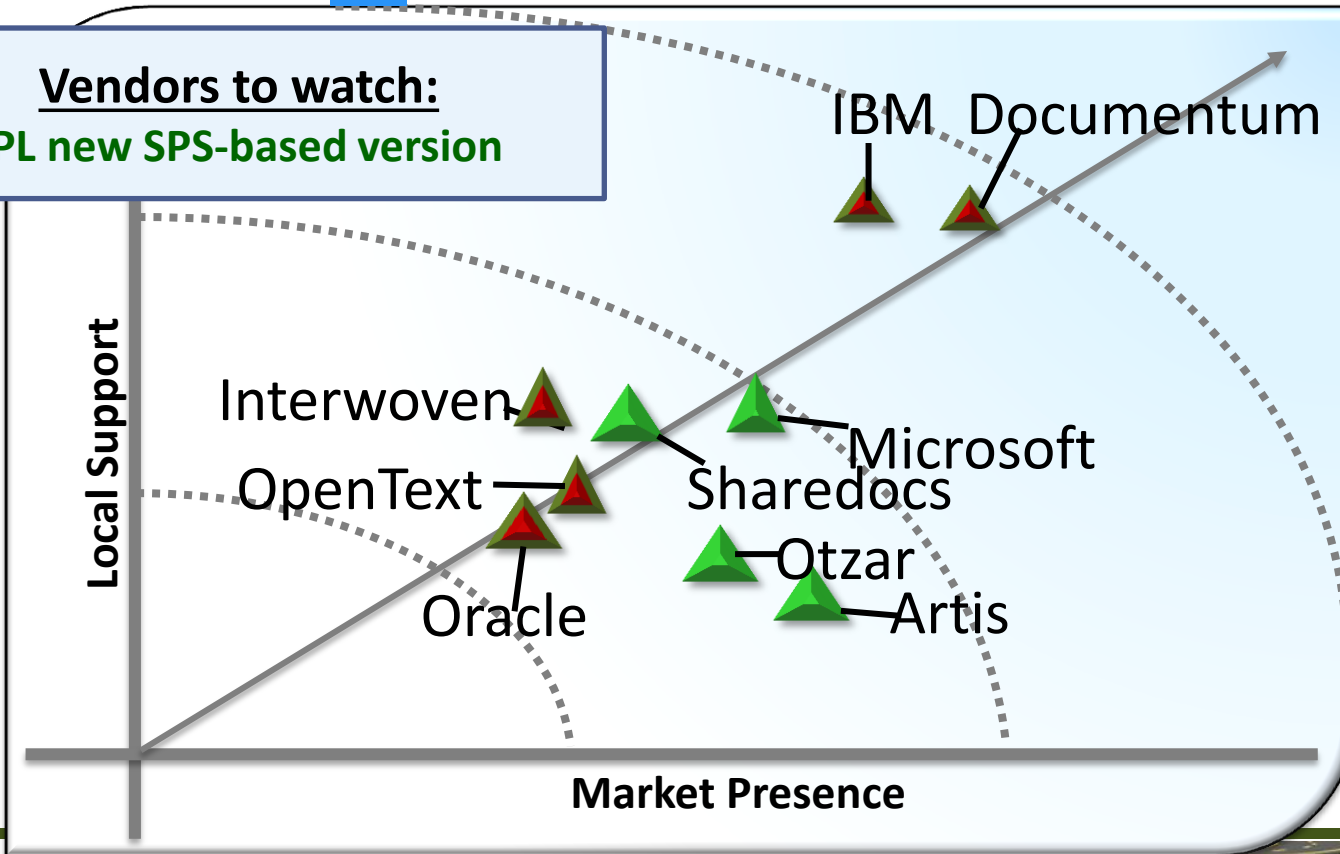
Product	Israeli rep.	Integrators
EMC-Documentum	EMC, Ness	Ness, lixa
IBM- Filenet	IBM Israel	Yael- IFN, Elad, Integrity Software
Open Text	Omnitech (SRL), SAP	Malam- Team, Advantech
Interwoven – HP Autonomy	HP, Xioma	Xioma
SharePoint	Microsoft	Many ISVs..
Software Innovations (360°) – 3rd party tool for SPS	Top Group	
Oracle	Oracle Israel	Integrity Software, Malam-Team
Sharedocs	Elad	Elad
Otzar	Aman	Otzar, Aman
Ada system	Artis	Artis, Taldor, Malam-Team
MPL (+SPS based version)	MPL	MPL
D2K	Matrix	Matrix



ECM - Israeli Market Positioning Q1 2013

Vendors to watch:

▲ MPL new SPS-based version



▲ High-End Player
▲ Mid-tier Player

This analysis should be used with its supporting documents

ECM Selected wins – 2012 (Partial list)

- ❖ **Documentum:** Cont. of SAAR projects (Ness + Matrix), Social security, SHAAM, Hot mobile, M. of Foreign Affairs, M. of religious services, Israel state archive, Machon Hatkanim
- ❖ **Otzar:** Samelet, Hertz, Regba – suppliers documents archiving,
- ❖ **Interwoven (HP):** Legal sector or legal department: Weisman Institute, Plasson, Bezeq
- ❖ **Sharedocs:** Zevet, Bank Jerusalem, Hevra Kadisha, Rishon Letzyion municipality (Elad)
 - ❖ upgrades – IEC, M. of Health

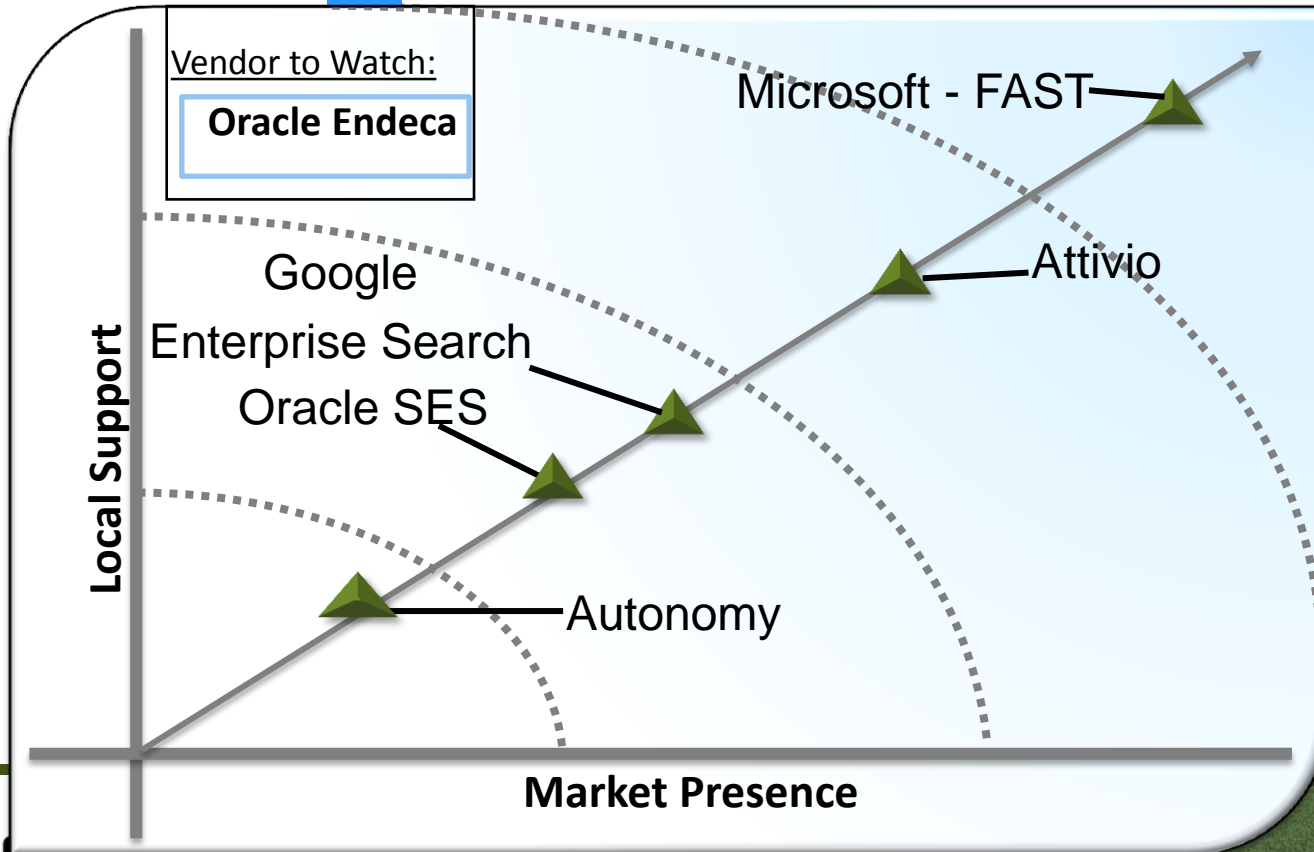


Enterprise Search and Retrieval players in Israel

Product	Rep/company in Israel	Other imple./ partners
Autonomy	HP	Xioma, Matrix, Elbit, Taldor
Microsoft- FAST	Microsoft	Many ISVs – One1, Matrix...
Google Enterprise Search	Taldor, Yael	Taldor, Yael
Search Lite	Matrix	
Attivio	Matrix	Matrix, Yael, Ness
OmniFind enterprise search	IBM	
Oracle SES	Oracle Israel	Veracity
Endeca (New)	Oracle	
Solr – open source search based on Lucene (Lucene – open source search engine) + HebMorph (Hebrew morphology addon)		
XRS	2001	
*** Melingo-Morphology	Melingo (Matrix)	
*** Babylon- Information Retrieval	One1	

***-Complementary
Enterprise Search products

Enterprise Search - Israeli Market Positioning 2013



This analysis should be used with its supporting documents

KM Consultants- Partial List

- Byon
- Digidoc- Document Management
- Ergo (Ido Namir)
- Gait- Document management
- Itai stern
- IT Solutions
- Know-edge (Yair Dambinsky)
- Matrix
- Methoda
- Yael
- Business Solutions

(Alphabetical order, not a ranking!)



Organizations still describe many challenges to BPM

- Technological and maturity issues in BPM packages (especially large BPM suites) – leads to many developments and delays
- Soft “political” issues (who wants “transparent processes”, anyway?)
- High learning curve for developers/analysts
 - 2-3 months for developers to learn (the more experienced, the more it will take)
- High start-up costs and long time (around 1-1.5 years to “enter the BPM world” and setup the right infrastructure)

For tips and recommendations “from the field”, read our BPM Round Table summary



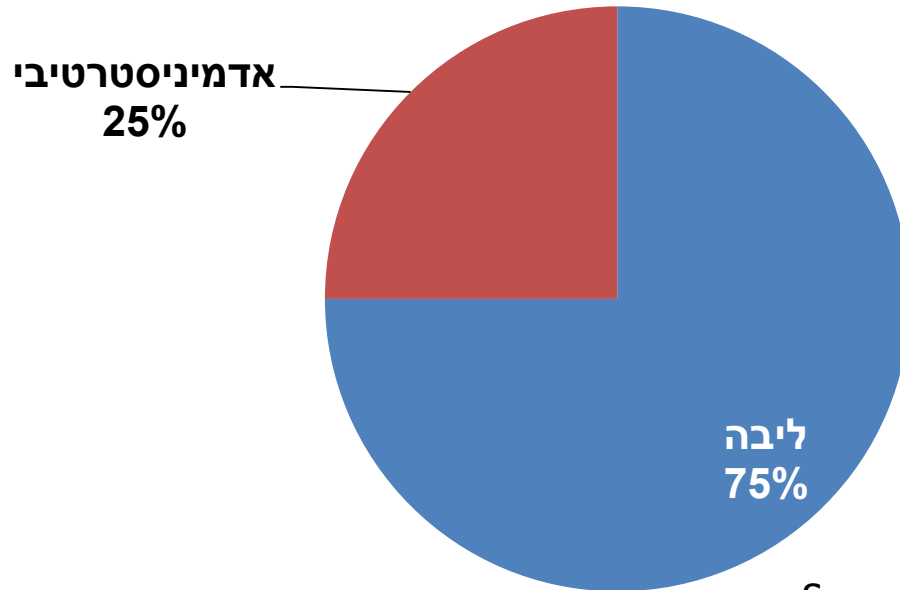
BPM benefits BIGGER when applied to core processes

- Once infrastructure is in place, it will take ~50% of the time to develop a new process
- Agility - Flexibility in changing existing processes
- Visibility – transparency of processes



BPM input "from the field"

האם BPM מתאים לתהליכי ליבה או אדמיניסטרטיביים?



Source: STKI survey



Human-oriented BPM Players in Israel – Part 1:

Package	Modeling	Execution	BAM	Israeli Rep	Integration Partners
Oracle BPM	X	X	X	Oracle Israel	Ewave, ONE, Advantech, Matrix
IBM (Filenet, Process Server, Lombardi)	X	X	X	IBM Israel	IBM, Opisoft, Risotech-Elad, One1, Matrix, Midlink, Yael-IFN, Ness TSG, Tangram, Advantech
Tibco BPM	X	X	X	Yael	Yael
Sequence (PNM)	X	X	X	PNMsoft	Matrix, PNMsoft
K2		X		Malam-Team	
BizDoc (WF)		X		Moding	
Skelta	X	X	X	One1	One1



Human-oriented BPM Players in Israel – Part 2:

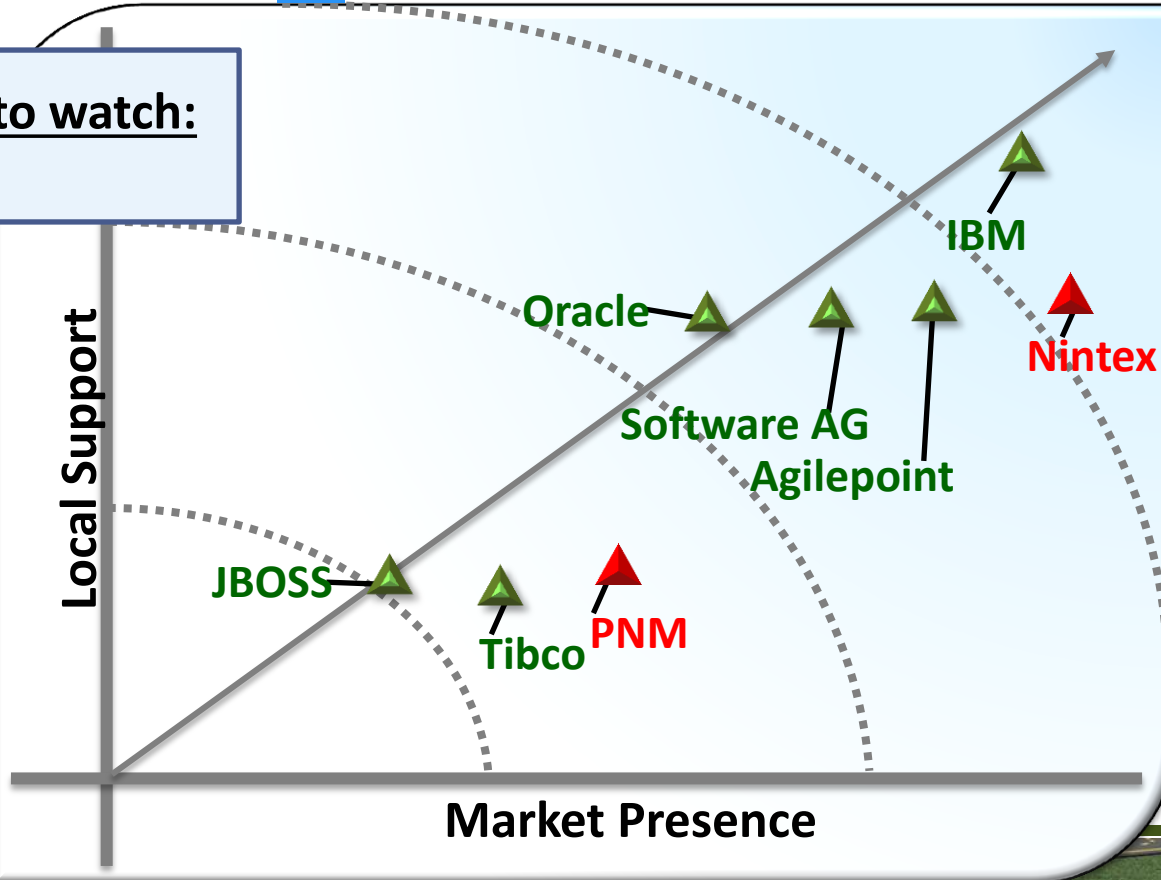
Package	Modeling	Execution	BAM	Israeli Rep	Other Integration Partners
AgilePoint	X	X	X	Omnitech (SRL)	Malam-Team, HP
Software AG BPM (includes Aris)	X	X	X	SPL Software	Seker, HMS
Ultimus	X	X	X	Tiuv	
Nintex (WF/ BPM-light)		X		Bynet SW	Bynet SW
SAP BPM	X	X	X	SAP Israel	SAP Integrators
EMC (Documentum + Proactivity BPA/BAM)	X	X	X	EMC, Ness	
CaseWize	X		X	HMS	
JBPM (Jboss)		X	X	Matrix	
ProcessGene	X			ProcessGene	



Human oriented BPM - 2013

New players to watch:

▲ Skelta



▲ BPM suite

▲ Workflow/
BPM-light

This analysis should be used with its supporting documents

BPM Selected wins – 2012 (partial list)

- **Agilepoint:** ECI – products and HR, Bank Leumi (specific project), Comverse – HR process
- **Software AG Aris:** Teva – SAP ERP process modeling, Bank Poalim – EA expansion, Partner – Siebel, Tnuva – ERP, Ceragon, Maccabi expansion, Amdocs
- **Skelta** – Kakal, Elbit BP modeling
- **JBOSS BPM** – Better Place

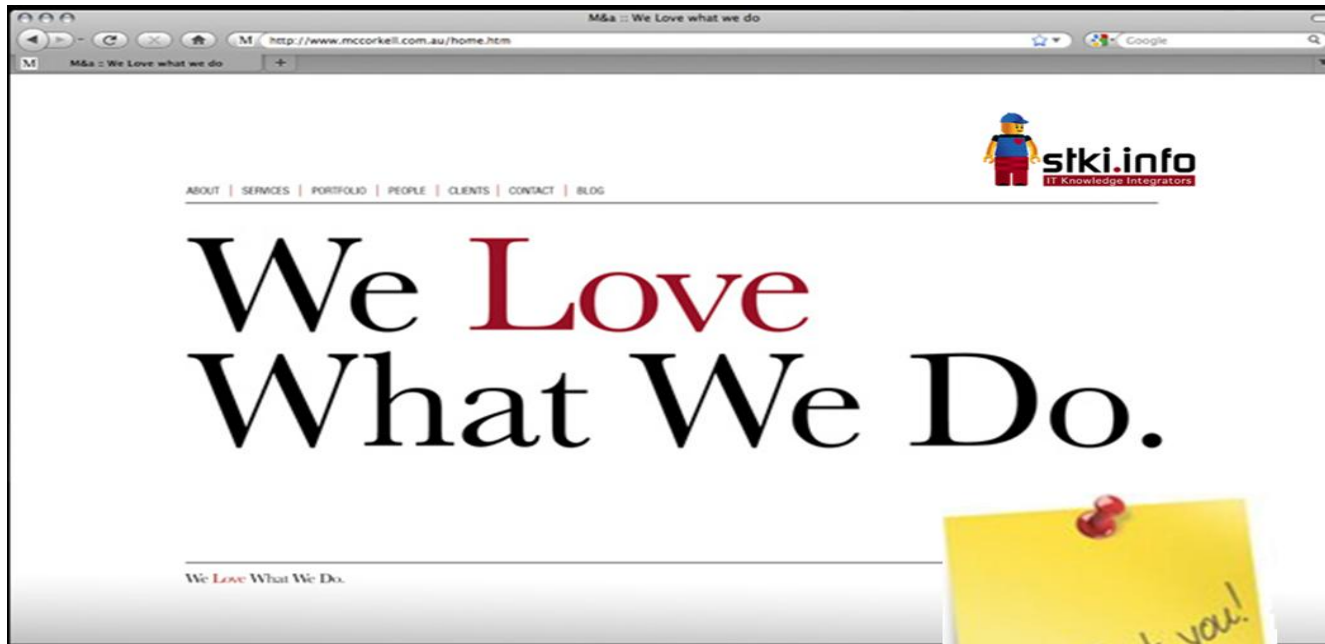


Small & successful projects (recommended by clients):

- ❖ **Nintex** – lightweight-BPM/Workflow in SPS environment
- ❖ **Babylon enterprise** – recommending clients used it for fast access to data that resides in enterprise systems (ERP, CRM)
- ❖ **Chatter** – social enterprise tool
- ❖ **Harmon.ie** – integrating outlook into Sharepoint



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